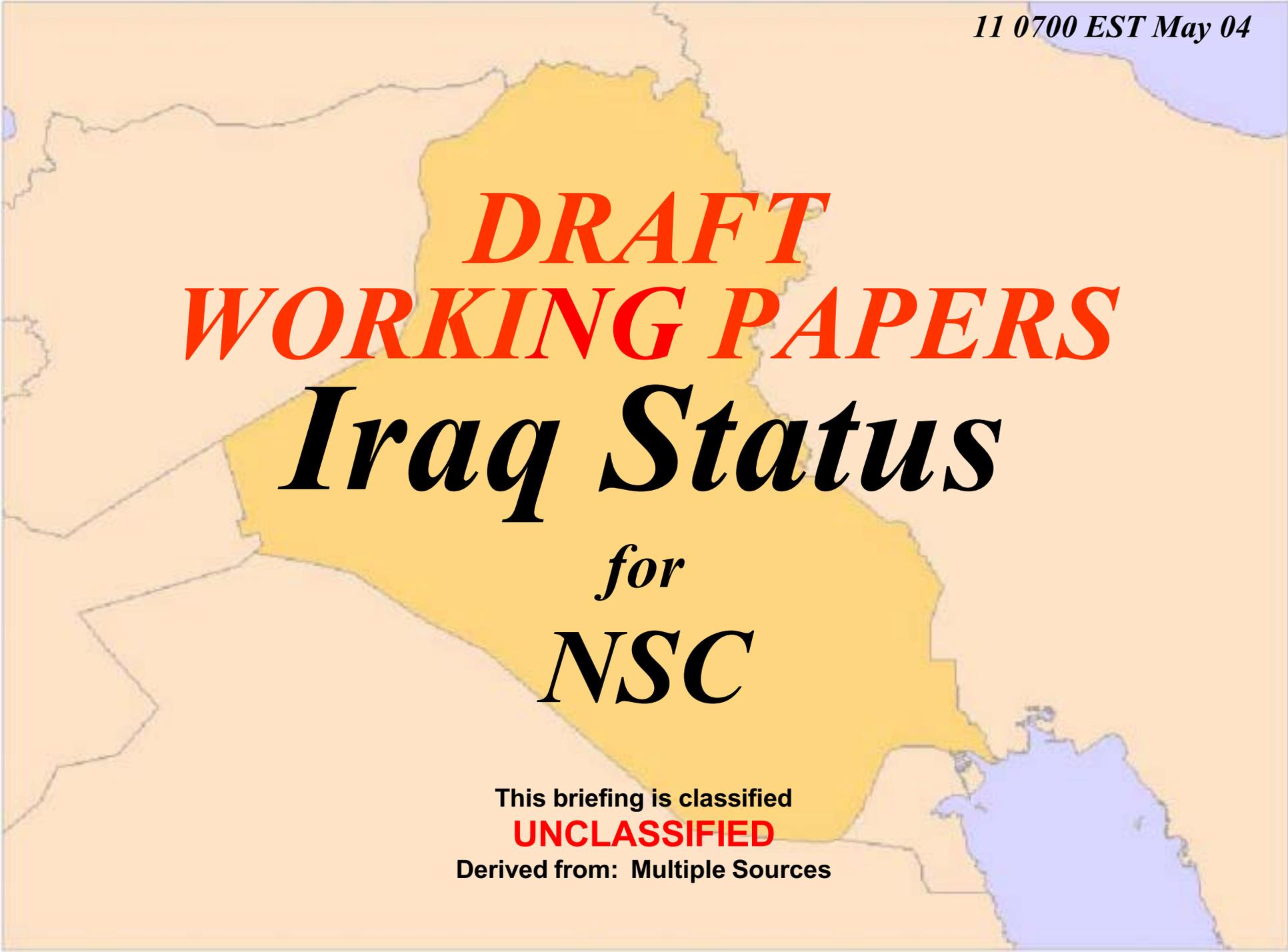


11 0700 EST May 04

A map of Iraq is shown in the background, with the country's outline highlighted in a bright yellow color. The rest of the map is a light beige color. The Persian Gulf is visible to the south and east of Iraq.

DRAFT
WORKING PAPERS
Iraq Status
for
NSC

This briefing is classified
UNCLASSIFIED
Derived from: Multiple Sources



Highlights

CPA Priorities:

- Governance
- Essential Services
- Economy
- Security
- Strategic Communications

CPA Intermediate Objectives:

- Develop framework and capacity for elections
- Improve quality and access to health care
- Reconstruct Communications and Postal Systems
- Develop institutions that are effective in protecting society and constitutional order

Weekly Highlights:

- Attacks on Coalition forces this week were considerably above the average of the past 8 weeks
- Nomination process for commissioners of the Independent Election Commission is underway
- Efforts to mitigate pharmaceutical shortages continue
- On 04 May, estimated crude oil export revenue was over \$5.6 billion for 2004
- Refocusing efforts to improve training and equipping of Iraqi security forces, and develop better leadership



Governance

- **Nomination process for commissioners of the Independent Election Commission (IEC) will run from 02-15 May**
 - **UN and International Federation for Election Systems are working with CPA/CJTF on nomination procedures and logistical arrangements**
- **On 29 Apr, Baghdad's Governorate Council selected its first three nominees for Governor from 61 candidates**
 - **CPA will consider the nominees and choose one as Governor soon**
- **The Ministries of Culture and Agriculture transferred to full Iraqi authority on 04 and 05 May, respectively**
 - **Six ministries have assumed now full Iraqi authority**
- **Iraqi Property Claims Commission offices are accepting claims in Mosul, Baghdad, Sulaimaniyah, Arbil, Kirkuk and Tuz, with other offices to follow**
 - **Provides Iraqis with a means to resolve property ownership disputes**

CPA Objective: Governance:

Support Transition to Sovereignty; Develop Civic Participation in Governance; Develop Framework and Capacity for Elections; Promote Respect for Human Rights; Promote Durable Solutions for Refugees and Internally Displaced Persons (IDPs)



Governance (cont')

D
E
P
A
R
T
M
E
N
T
O
F
D
E
F
E
N
S
E
N/P

Second notes page

Governance (cont') – National Transition

DEPARTMENT OF DEFENSE

2004

08 Mar

Transitional Administrative Law signed

Early-May

Annex to TAL released describing selection process and powers of Interim Government (approximate date)

End-May

Establishment of Election Commission (approximate date)

End-May

Selection of Interim Government (approximate date)

30 Jun

Iraqi Interim Government takes power

Phase I
(Interim Government)

2005

31 Jan

Elections for the National Assembly complete: NLT 31 Jan 05 (31 Dec 04 if possible)

Early '05

Iraqi Transitional Government takes power

Phase II
(Elected Government)

15 Aug

National Assembly completes draft of permanent constitution

15 Oct

Referendum for permanent constitution

15 Dec

Elections for government completed

31 Dec

Elected government assumes office

Strategic Communication



- **The documentary, Saddam's Mass Graves, has been shown on more than 20 different occasions to viewers throughout Iraq since Mar 04**
 - National, local, and satellite Iraqi television channels have presented the film in Iraq
 - Shown at the Tribeca Film Festival in New York City from 07 - 09 May
- **Since Jan 04, USAID's Democracy Development Activities (DDA) program has organized over 7,000 sessions in Iraq**
 - Stimulated civic participation and increased Iraqis' understanding of the Transitional Administrative Law (TAL) and basic democratic principles
 - Led by more than 500 Iraqi facilitators
- **Other activities continue in support of political transition and the Transitional Administrative Law (TAL)**

Essential Services - Water and Sanitation

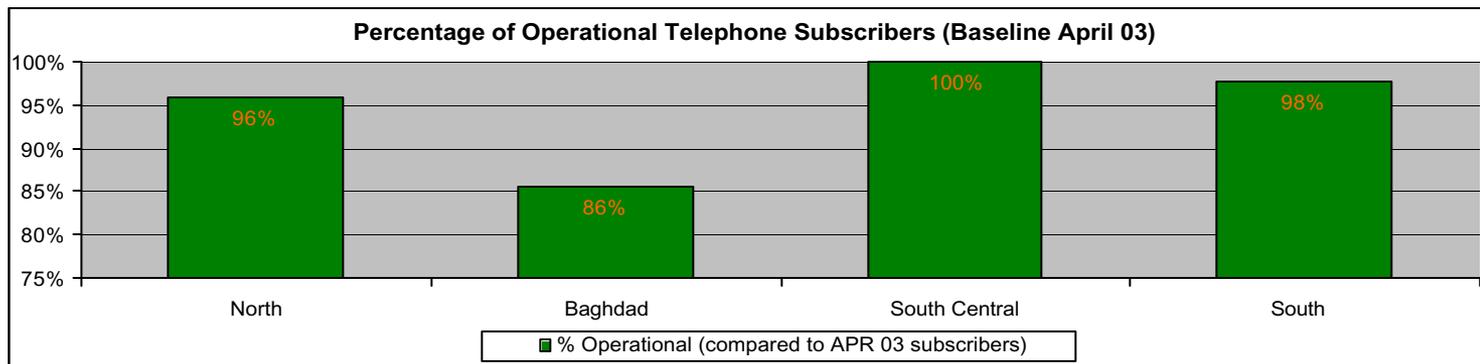
- Iraqi subcontractors are continuing to work on expansion of Sharkh Dijlah water treatment plant in Baghdad
 - Improvements to the plant will increase potable water flow by 45 percent to the underdeveloped area of east Baghdad
 - Sharkh Dijlah is one of two main water treatment plants that serve 4.7 million Baghdad residents
- Up to 50km of sewage pipes and open channels will be cleaned as part of a \$1.2M project to improve the sewerage network in Basra
 - Three contracts have been awarded to local Iraqi companies to remove all the silt, sewerage and other material blocking sewage pipes
 - Work is due to begin shortly and is expected to be completed by early June

CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services; Improve Water Resource Management

Create viable organization to deliver water/sewerage/municipal services (WSMS) • Expand WSMS to meet national needs • Develop full range of municipal services & inclusive delivery mechanism • Improve Ministry processes in preparation for Iraq's sovereignty • Infrastructure improvements to water resource system • Facilities improvements & capacity building within Ministry

Essential Services – Telecommunications

- Total number of telephone subscribers is now over 1,105,000 (inc. 344,000 cell phone subscribers) – nearly 33 % above pre-war levels
- Implementation of the Interim First Responder Network, which is approximately 70% installed, is scheduled to be completed by Aug 04
- The penetration rate (the number of active landline telephone subscribers as a percentage of the population) is 2.94 % (using an estimated population of 25.9 million)



CPA Objectives: Reconstruct Communications & Postal Systems

Build Iraq's first responder network • Establish independent regulatory agency • Upgrade Iraqi Telephone and Postal Company (ITPC) network • Build transmission component data network for Iraq, inc. international gateways • Restructure ITPC and its business operations • Upgrade and modernize postal systems • Upgrade ITPC outside plant for increased subscriber capacity and use



Essential Services – Transportation

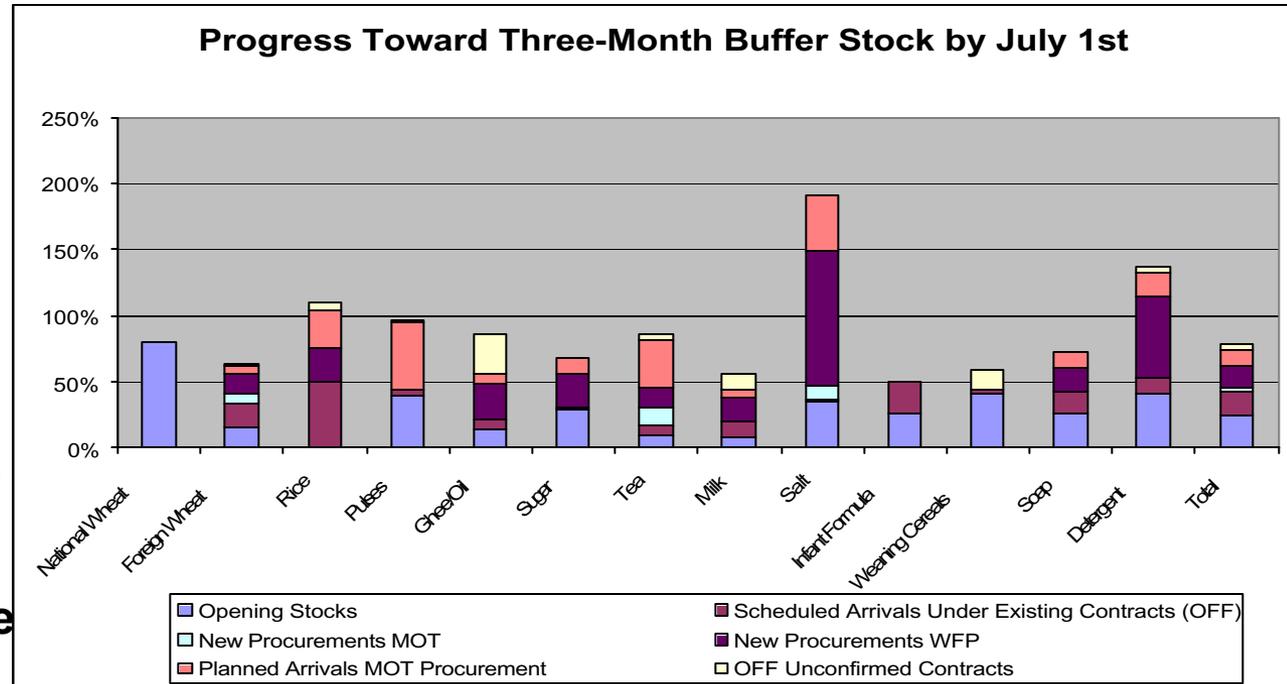
- The four-lane Khazir Bridge over the Greater Zab River on Highway 2 between Mosul and Arbil reopened for traffic on 05 May
- Work at the Tikrit Bridge is continuing in an effort to provide the necessary infrastructure for reviving commerce in Iraq
- CPA met with Coalition Forces stakeholders to identify and coordinate military and civil security requirements for Baghdad International Airport
- CPA initiated the development of an integrated program to support reconstruction cargo traffic, to be managed by the Program Management Office at several key Iraqi airports, including Baghdad, Basrah, and Mosul
- The Korean International Cooperation Agency is donating 23 intercity buses, 50 intra-city buses, and appropriate spare parts
 - The first shipment arrived on 29 Apr, two more shipments are enroute

CPA Objectives: Restore Economically Strategic Transportation Infrastructure

Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation

Essential Services - Food Security

- Chart below shows % of estimated requirements for Public Distribution System (PDS) goods from Apr – 01 Jul
- Requirement includes stocks sufficient for the period and a three month buffer for 01 Jul
- While substantial additional shipments of most goods have been procured, they are not shown as these shipments will arrive after 01 Jul



CPA Food Security Objective: Provide Food Security for all Iraqis

Enhance capacity of Ministry of Agriculture • Assure supply of inputs • Strengthen research system • Ensure adequate stocks for Public Distribution System (PDS) • Monitor food security • Hand over administration of system in the North • Initiate reform of rations basket • Environmental Initiatives

Essential Services – Food Security (cont)

- **Ministry of Trade (MoT) and World Food Program (WFP) are combining their separate procurement actions into a comprehensive, integrated Allocation Plan**
 - **Will schedule the timing and entry corridors of the PDS food commodities over the next several months.**
 - **The allocation plan will take into consideration population statistics and ration needs, logistics issues, and security concerns**
- **Isolated shortages of some food items have occurred because of transportation security concerns, for example in Nasiriyah**
 - **These are being overcome by assigning security to truck convoys**
- **Recent shortages in rice and tea are being addressed and stockpiling of rice and tea throughout the country will commence**
 - **Delays in unloading rice from ships at Umm Qasr port are being addressed and several ships have now arrived**
 - **Arrears distributions of rice will be made and the per capita ration of tea has been reduced**
- **Capacity building continues as CPA and MoT prepare for the handover**

Essential Services - Health Care



- **Ministry of Health (MoH) is coordinating the reopening of hospitals in Najaf and Fallujah**
 - Also preparing to address any medical issues arising from displaced persons that may occur in Fallujah or other areas
 - Medical situation in Fallujah has remained stable
- **Efforts to mitigate pharmaceutical shortages across Iraq continue**
 - Three emergency purchases are progressing
 - Initiated intermediate solutions to resolve procurement and distribution problems and developed long term plans
- **The Minister of Health opened a state-of-the-art Emergency Room in the Baghdad Teaching Hospital**
 - The 22 bed emergency room was upgraded and equipped through a cooperative effort between the MoH and the Italian Red Cross

CPA Health Objective: Improve Quality and Access to Health Care

Develop health care organizations, management, & infrastructure; Train health care professionals; Pharmaceuticals logistic support; Secure system; Public health

Essential Services - Education



- **Efforts are underway to expedite the review of appeals from teachers dismissed under de-Ba'athification process and implement decisions made by local appeals committees**
 - This will allow thousands of teachers to return to work and thousands more to begin receiving pensions this week
 - Appeals not yet heard will be adjudicated within the next few weeks
- **The Accelerated Learning Program conducted year-end examinations last week for 600 students**
 - Program seeks to reintegrate Iraqi children into the main schools system who were obliged to quit school prior to 2003
 - The program was piloted with 600 students in five cities and will be expanded to 50,000 in 2004 with support from UNICEF

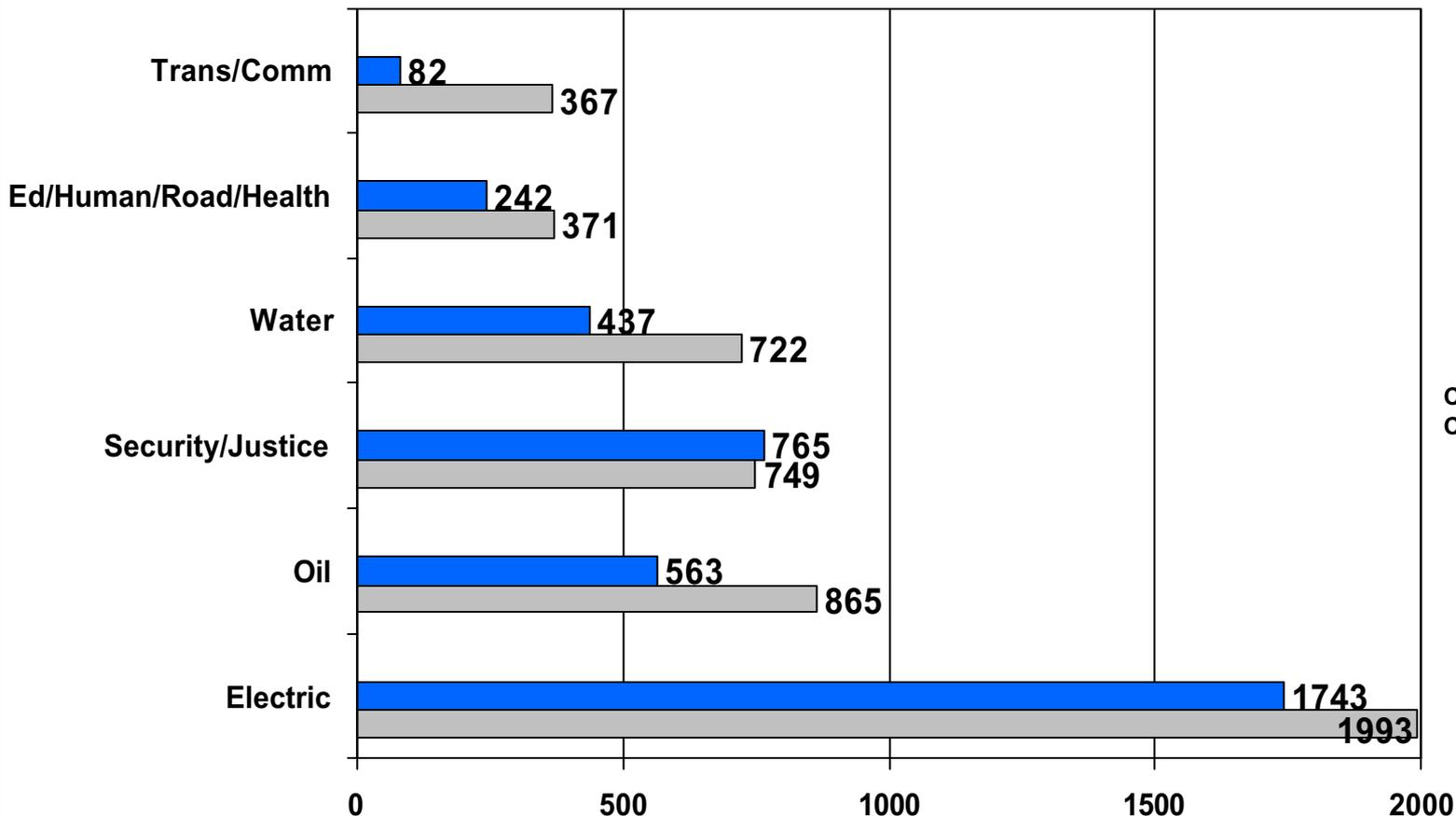
CPA Education Objective: Improve Quality and Access to Education

- Reorganize and staff the Ministry of Education;
- Rehabilitate school buildings and build new schools
- Advance national dialog on curriculum reform
- Continue and expand teacher training



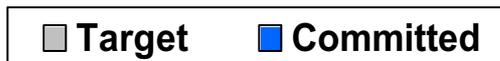
Program Management Office (PMO)

DEPARTMENT OF DEFENSE



Construction Tasks Committed by 01 Jul

\$ (Millions)

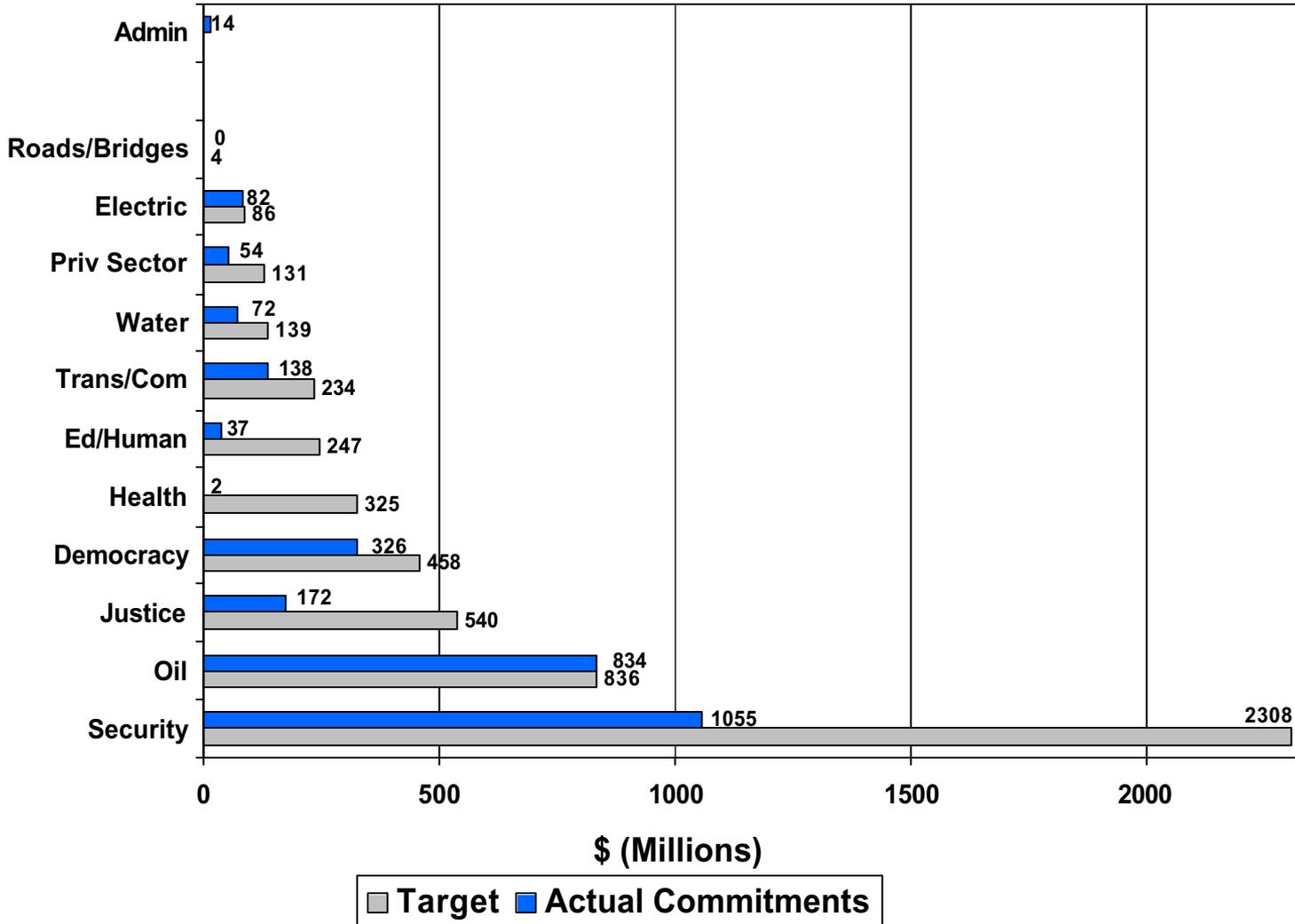


PMO Web-site Portal:
www.rebuilding-iraq.net



Program Management Office (PMO) (cont)

DEPARTMENT OF DEFENSE



Non- Construction Procurement by 01 Jul



Program Management Office (PMO) (cont')

Sector	2207 Report	Apportioned \$M	Committed \$M	Obligated \$M
Security and Law Enforcement	3,243	2,976	1,636	862
Electricity Sector	5,539	2,538	1,824	1,259
Oil Infrastructure	1,701	1,701	1,397	463
Justice, Public Safety, and Civil Society (less Democracy)	1,038	825	354	42
Democracy	451	451	326	244
Education, Refugees, Human Rights, Governance	259	259	37	32
Roads, Bridges, and Construction	370	270	211	12
Health Care	793	512	31	4
Transportation and Telecommunications	500	467	220	25
Water Resources and Sanitation	4,148	816	509	152
Private Sector Development	184	136	54	15
Admin Expense (USAID, CPA Successor)	213	29	14	14
TOTAL	18,439	10,980	6,614	3,124
CONSTRUCTION	12,406	5,740	3,831	1,927
NON-CONSTRUCTION	5,582	4,789	2,457	953
DEMOCRACY	451	451	326	244
Total	18,439	10,980	6,614	3,124

Data as of 05 May



Economy

- On May 4, estimated crude oil export revenue was over \$5.6B for 2004
- As of Apr 30, the balance in the Development Fund for Iraq (DFI) was \$10.4B (\$2.9B is already committed, and \$7.5B is slated for projected 2004 budget items)
- The Trade Bank of Iraq has issued 200 letters of credit, totaling \$767.5M, covering imports from 32 countries
- The New Iraqi Dinar was at 1,440 dinars per dollar on 29 Apr, up 1.03% percent from a week ago
- Microfinance assets now total almost \$4M, with over 2,000 clients
 - Provides credit services to financially viable micro and small businesses to stimulate private sector growth and create employment
- Employment figures not provided for past two weeks as security problems have made confirmation of data difficult

CPA Economic Objectives:

Build Financial Market Structures; Develop Transparent Budgeting And Accounting Arrangements; Private Sector Initiatives; Design Oil Trust Fund; Lay Foundations For An Open Economy; Pursue National Strategy For Human Resources Development

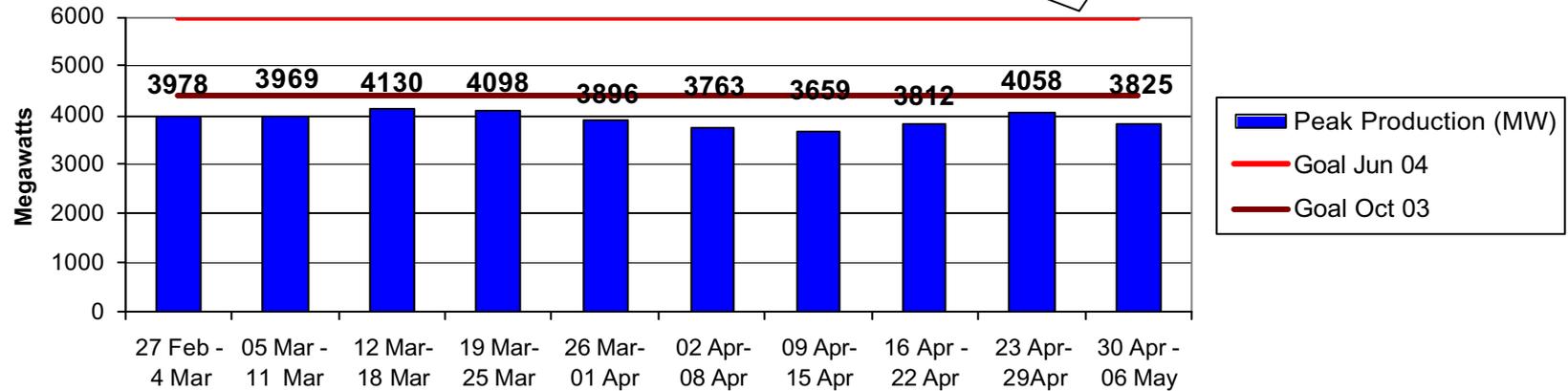
Economy (cont')

- **Creation of the new Iraq Stock Exchange is progressing:**
 - Training for employees of the exchange has begun in earnest, with the recent arrival of Bearing Point technical experts
 - All equipment has been installed in the new site, and renovations are nearly complete
 - Outfitting the site for security is also nearing completion
 - A prominent Arab accounting firm has been hired to manage the Exchange's financial records
- **Ernst & Young team arrived in Baghdad to begin to provide services related to the reconciliation of Iraq's sovereign debt**

Electricity Overview



Goal 01 June 04: 6,000 MW
Peak Deliverable Generation
Capacity

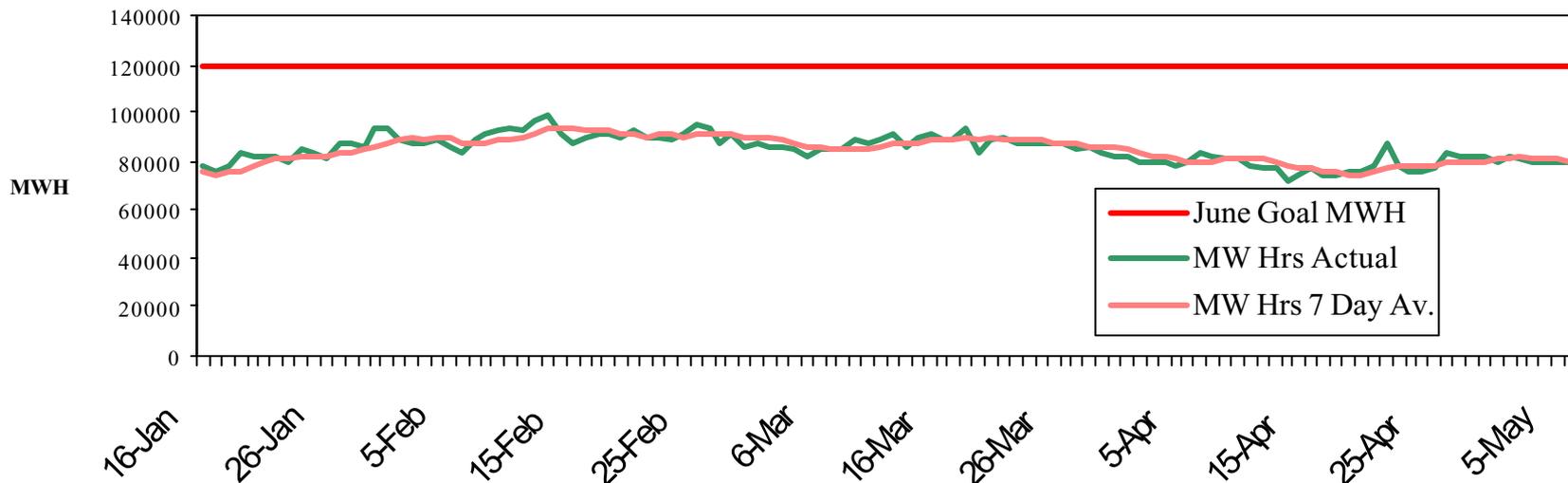


- (U) Ambassador Bremer approved an increase plan in Jan to reach 6,000 MW of peak deliverable capacity and 120,000 MWH of daily production by 01 Jun.
- (U) CPA spring maintenance program continues resulting in about 1376 MW of generation capacity currently offline for scheduled and 588 MW for unscheduled maintenance.

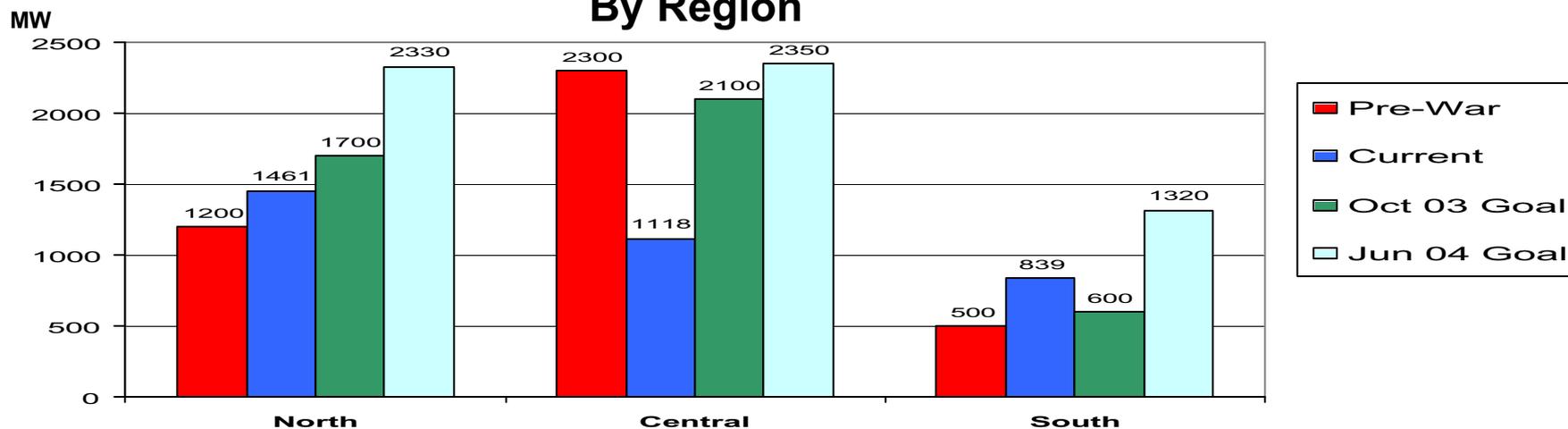


Power Production

Mega Watt Hour Production



By Region

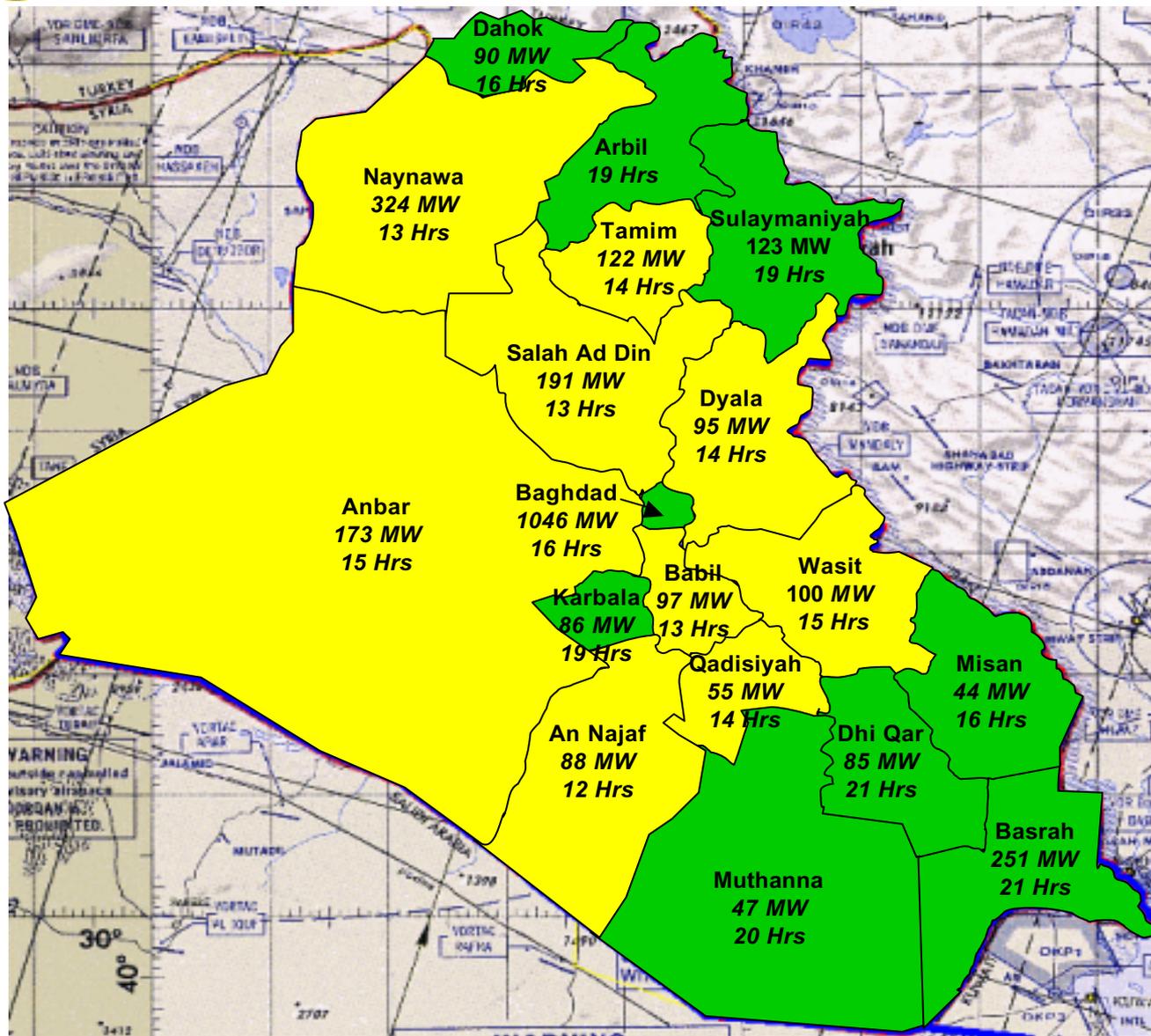


DEPARTMENT OF DEFENSE

Hours of Power – Week of 29 Apr



DEPARTMENT OF DEFENSE



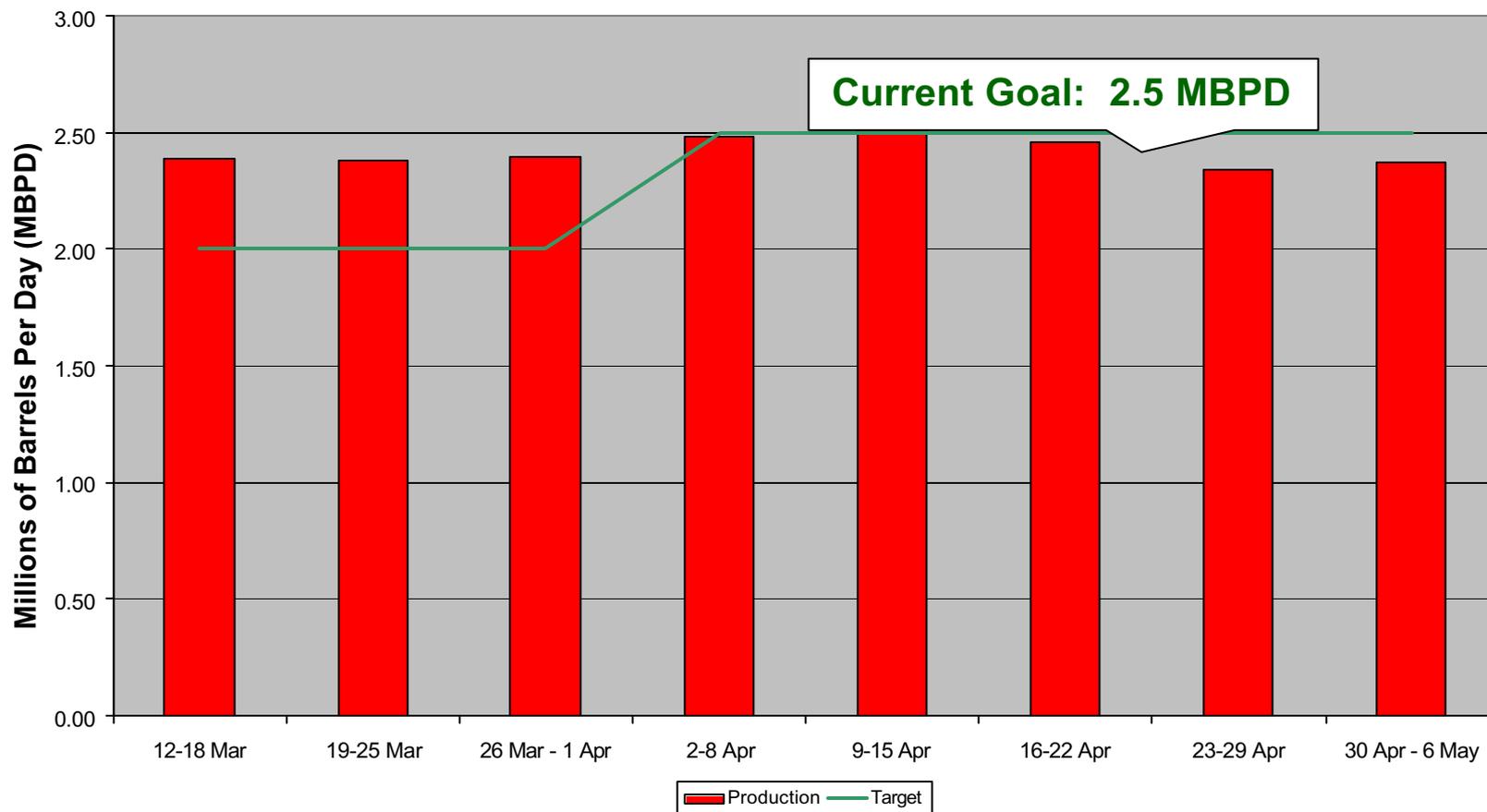
AVERAGE HOURS OF ELECTRICITY AVAILABLE TO GOVERNORATE PER DAY OVER A 7 DAY PERIOD

- = 8 Hrs = Red ●
- 9 to 15 Hrs = Amber ●
- = 16 Hrs = Green ●

Percent Change (7 Day)

Baghdad	14.5%
Duhok	0.9%
Naynawa	7.4%
Tamim	1.4%
Salah Ad Din	0.0%
Anbar	1.4%
Dyala	17.9%
Babil	4.1%
Karbala	2.3%
Najaf	-3.0%
Qadisiyah	2.1%
Wasit	22.0%
Muthanna	-9.6%
Dhi Qar	-2.6%
Misan	-9.0%
Basrah	-4.8%

Crude Oil Production



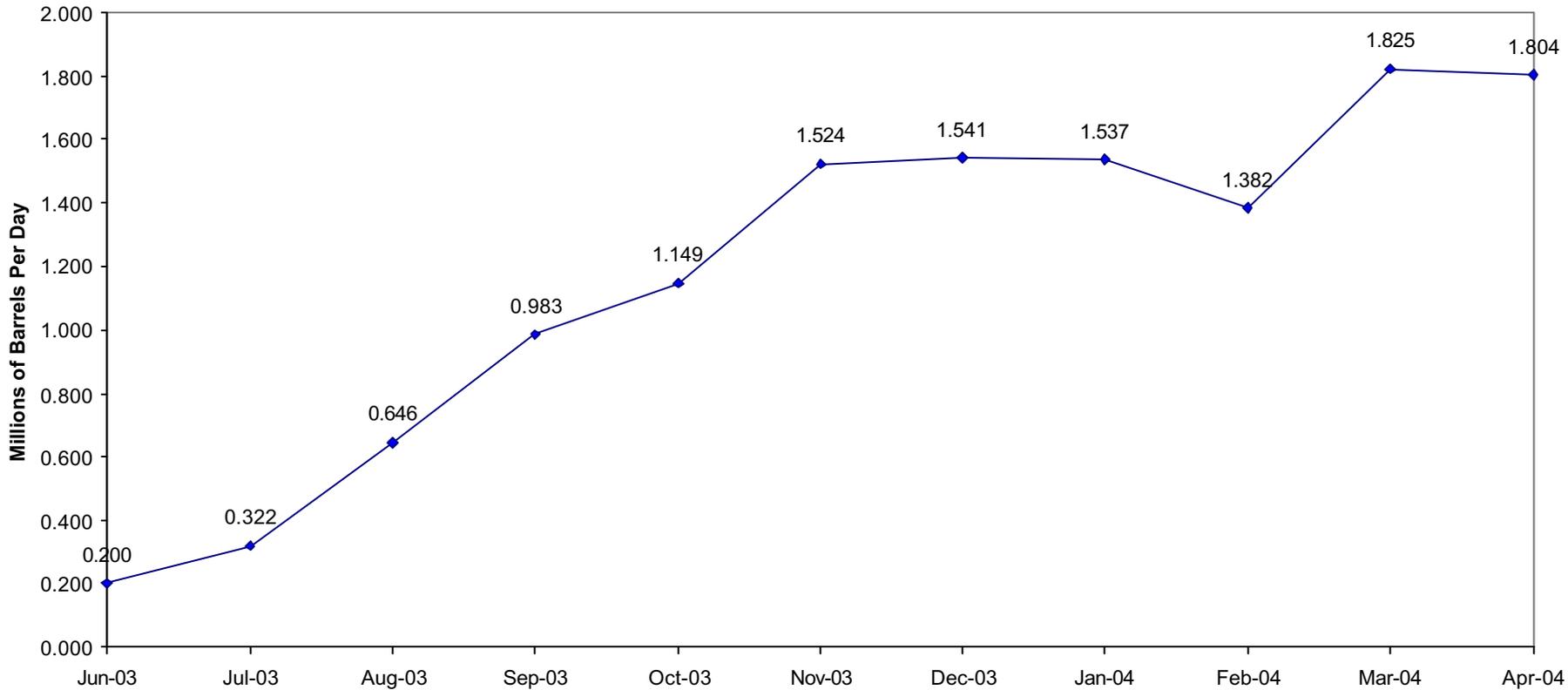
Weekly Average of 2.373 MBPD Is Below Target of 2.5 MBPD

- Long Term Target (Dec 04): 2.8 - 3.0 MBPD (Pre-War Capacity)
- Pre-War Peak: 2.5 MBPD in Mar 03
- Post-war Peak: 2.595 MBPD on 16 Apr 04



Crude Oil Exports

Monthly Average of Crude Oil Exports



• **Current Monthly Average: 1.756 MBPD**

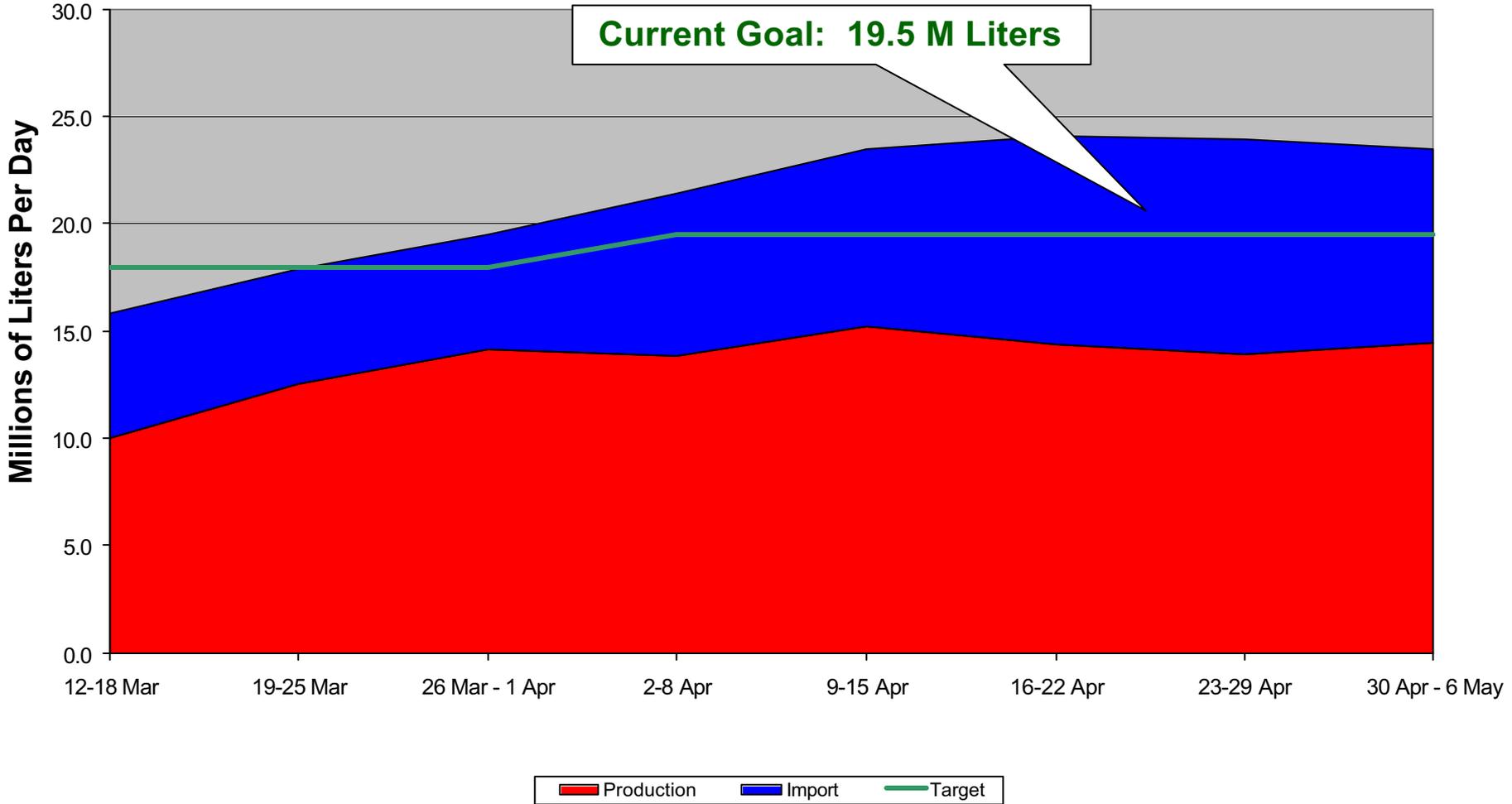
DEPARTMENT OF DEFENSE

N/P



Diesel Supply

DEPARTMENT OF DEFENSE

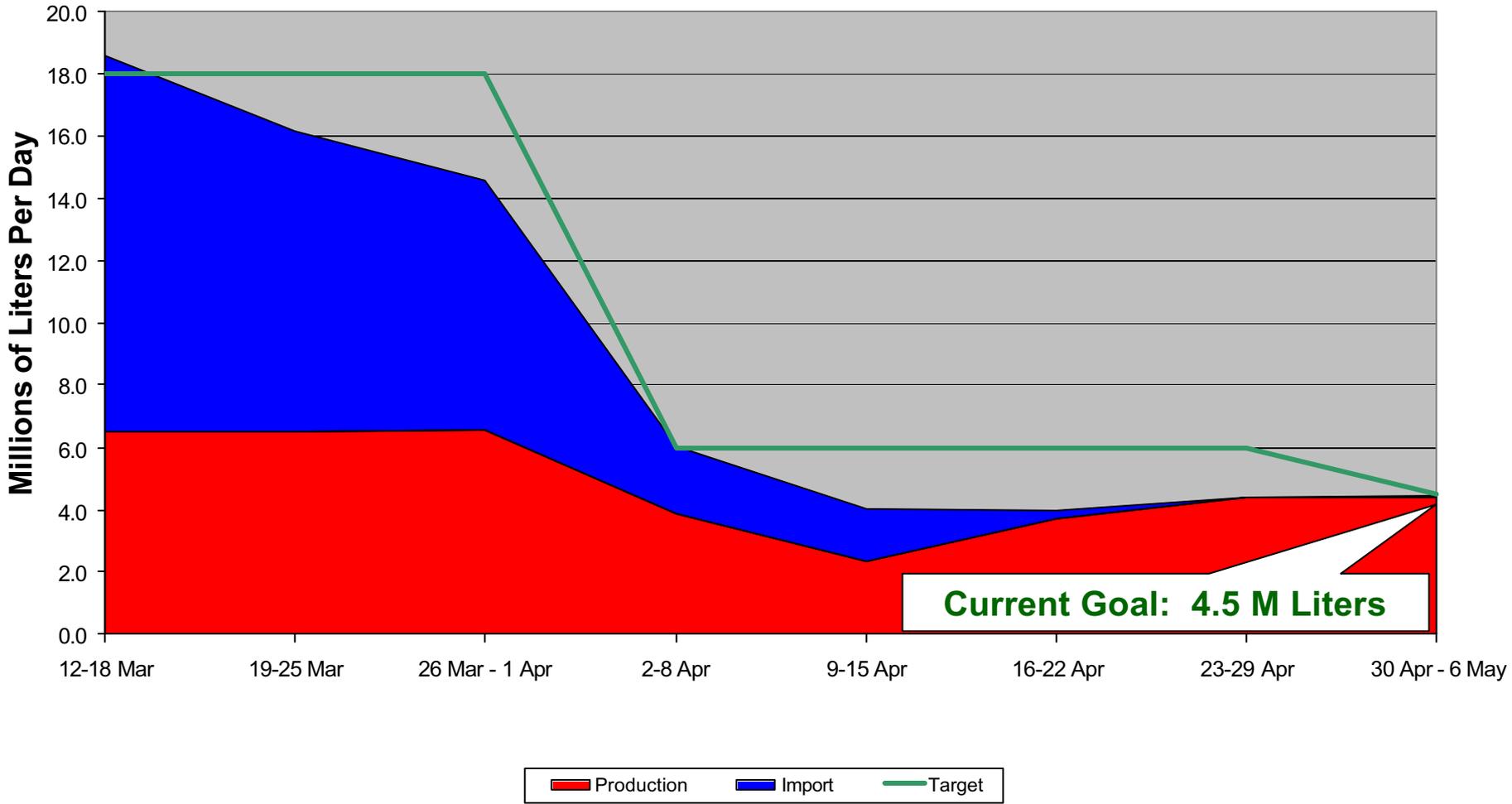


• This week's average production and imports are 120% of goal



Kerosene Supply

DEPARTMENT OF DEFENSE
N/P



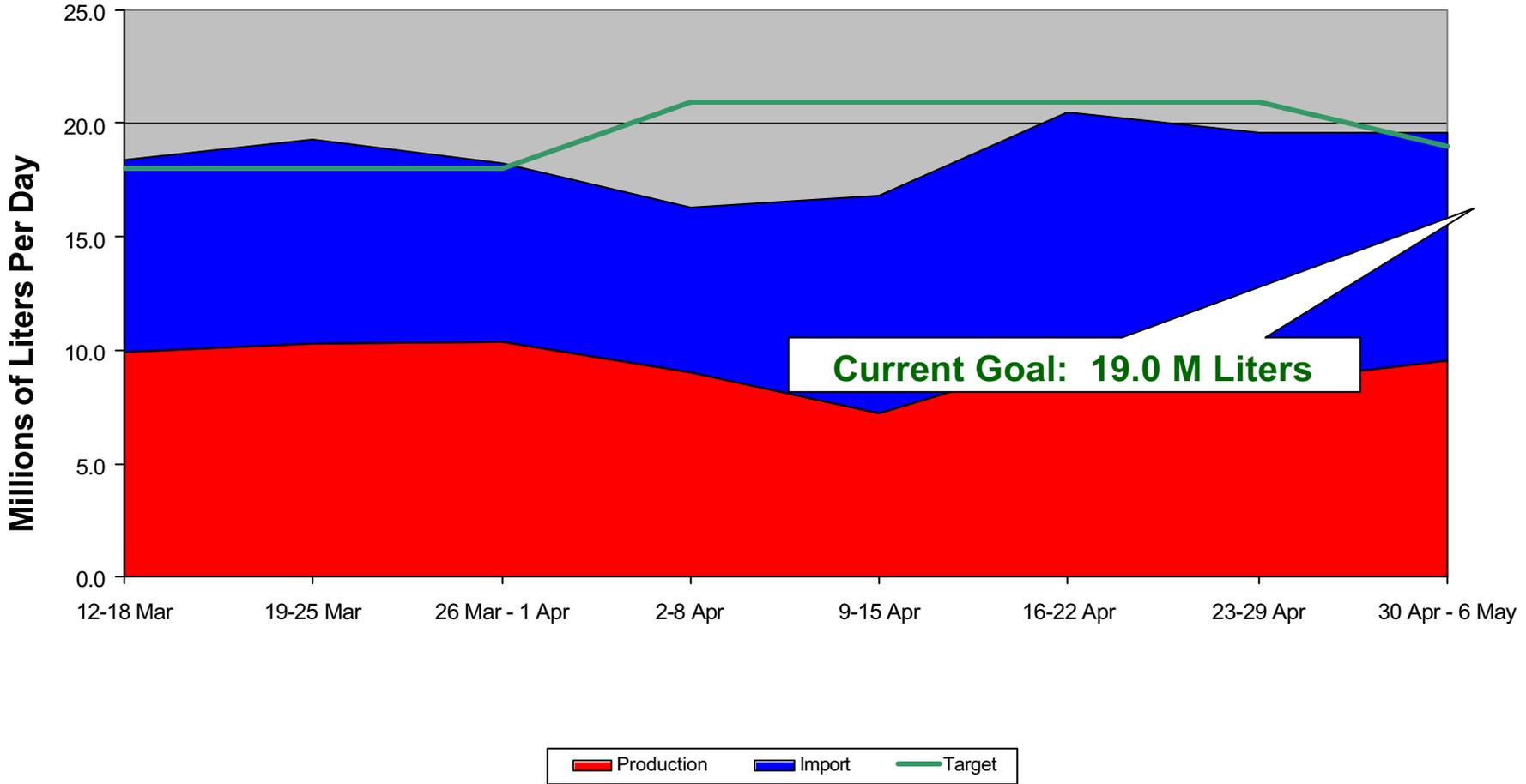
Current Goal: 4.5 M Liters

- This week's average production and imports are 99% of goal
- Goal for May lowered to 4.5 Million Liters



Gasoline / Benzene Supply

DEPARTMENT OF DEFENSE

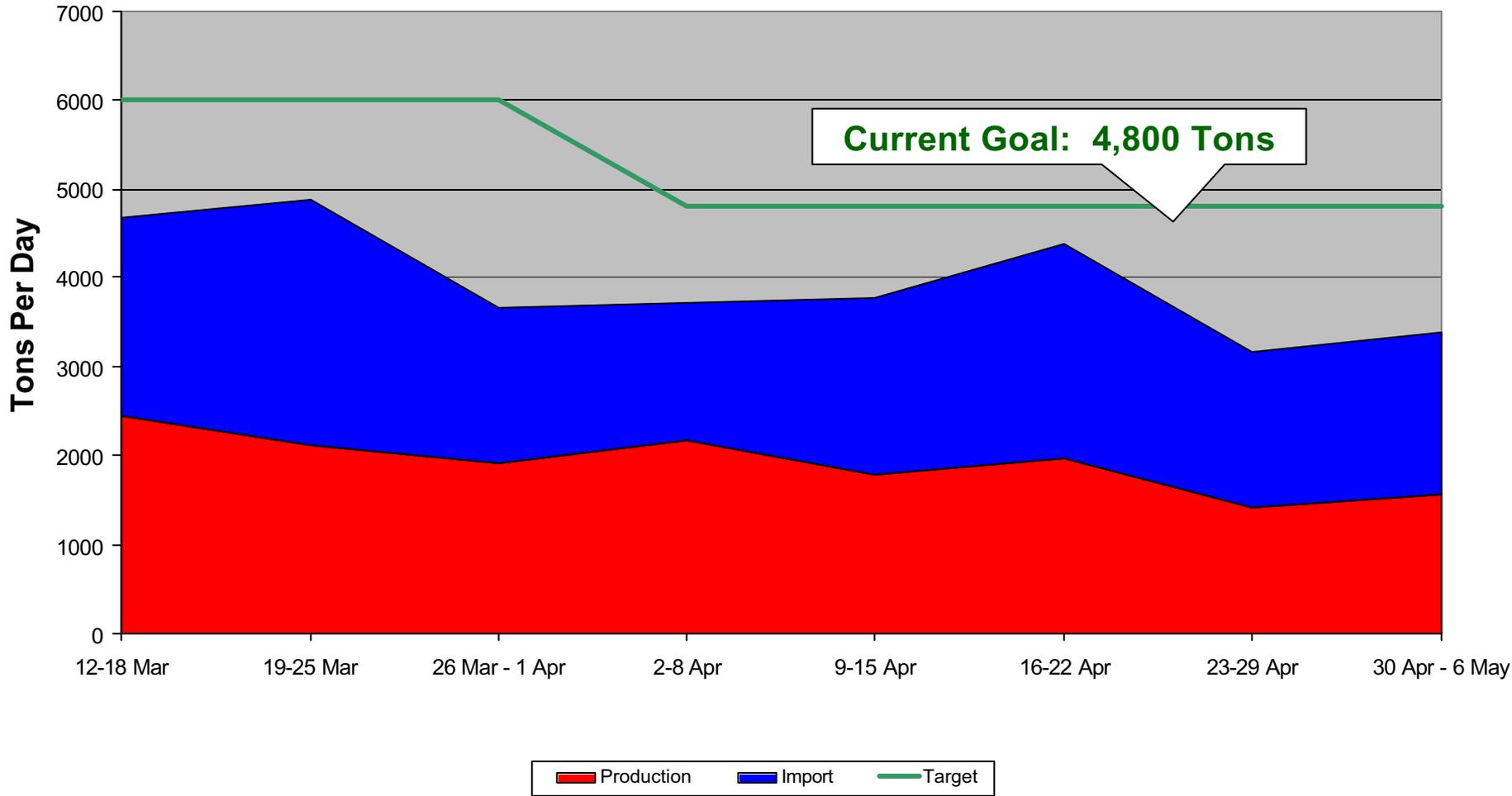


- This week's average production and imports are 103% of goal
- Goal for May lowered to 19 Million Liters



Liquefied Petroleum Gas Supply

DEPARTMENT OF DEFENSE



• This week's average production and imports are 70% of goal



Iraqi Security Forces Personnel & Training Summary

	Required	On Duty			Total On Duty	In Academy Training	In TIP Training	Total On Duty & In Training
		Untrained	TIP Trained	Academy Trained				
Iraqi Police Service (IPS) 1	89,369	65,331	14,439	3,426	83,196	2,016	2,127	87,339
Dept of Border Enforcement (DBE)2	20,420	6,512	9,177	0	15,689	255	0	15,944

	Required	On Duty	In-Training	TOTAL
Iraqi Armed Forces (IAF) 3	35,000	2,486	1,601	4,087
Iraqi Civil Defense Corps (ICDC) 4	41,526	28,905	150	29,055



Iraqi Security Forces Personnel & Training Summary

	Required	On Duty	In-Training	TOTAL
Facilities Protection Service (Ministries & MSCs) (FPS) 5	75,000	73,992	46	74,064
	Total Required: 261,315			Total on Duty and in Training: 210,489

- 1 New requirement from CJTF-7 22 Apr based on better census data. IPS implementing new reporting procedures; numbers not reliable this week only
- 2 OSC SITREP 29 Apr. DBE includes Border Police, Customs, Immigration, Nationality. There is no TIP training for DBE but Border Police received basic sentry training
- 3 CJTF-7 C3 Effects NISF Roll-up
- 4 OSC SITREP 22 Apr. ICDC includes the 36th ICDC BN
- 5 FPS requirements changed by Ministries. Numbers are estimated. Source OSC SITREP

**Number required and total on duty reflects best available data in the wake of recent combat operations.
Re-assessments and updates are continuing**



Security - Build Justice

- Names of individuals detained by Coalition Forces are now being posted daily on the internet and weekly at information centers across the country
- Working with Iraqi court liaisons to review case files of detainees
- The Central Criminal Court of Iraq (CCCI) has had 154 cases referred to it since it was created in Jul 03
 - Until this week, cases were referred by CPA advisors, but now the CCCI is also investigating cases referred by other Iraqi courts
 - Some recent trial delays due to security situation preventing transport of prisoners
- The first of six judicial training courses has been completed
 - Covers due process, rule of law, human rights, judicial independence, ethics, developments in international law, and CPA Orders
 - Each course will train approximately 30 judges
- In 2004, Baghdad courts have adjudicated over 16,000 criminal cases

CPA Objective: Build Justice

Establish Independent Judiciary; Reform Judicial System; Improve the Penal System; Establish Commission on Public Integrity; Solidify Real Property Rights



Security - Developments

- **The Iraqi Civil Defense Corps planned and conducted its first mission independent of Coalition Forces on 29 Apr**
 - **Successfully targeted counterfeiters in northern Iraq**
- **Iraqi Ministerial Committee on National Security was established and is meeting on a regular basis to address the current situation in Iraq**
 - **Includes Ministers of Defense, Interior, Finance, Justice, the National Security Advisor, and the National Intelligence Service Director General**
- **CPA and Ministry officials continue efforts to improve training and equipping of Iraqi security forces, and develop better leadership**
- **Four battalions of the Iraqi Army are reconstituting following recent engagements, and preparing to take on additional missions**

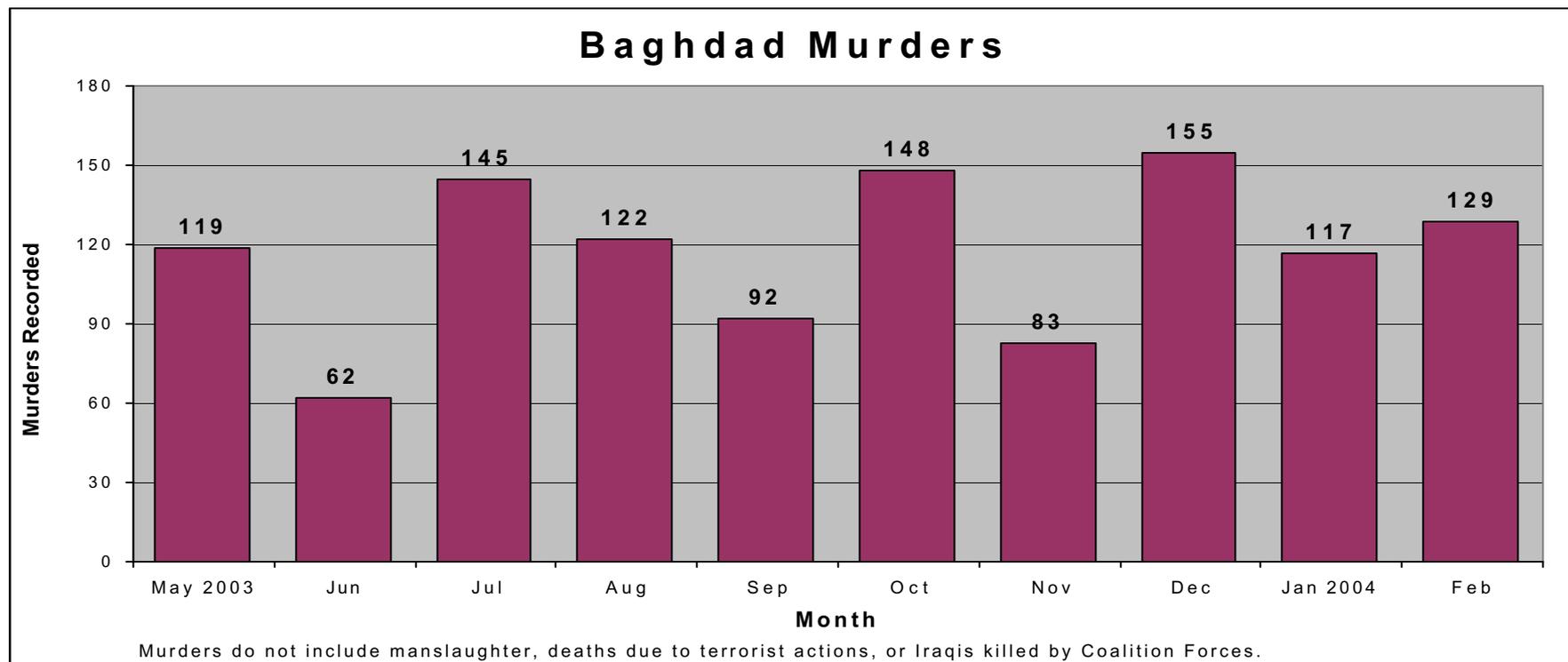
CPA Objectives: Security

Achieve a Secure and Stable Environment; Develop Institutions that are Effective in Protecting Society and Constitutional Order; Develop Iraqi Defense Capabilities and Oversight Mechanism



Security – Crime

- Chart shows murders reported to the Baghdad Police Department since May 03





Stability Contributors – OIF

Countries with forces in Iraq

34

TOTAL ~25K

- Albania
- Australia
- Azerbaijan
- Bulgaria
- Czech Rep
- Denmark
- Dom Rep
- El Salvador
- Estonia
- Georgia
- Honduras
- Hungary
- Italy
- Japan
- Kazakhstan
- Korea
- Latvia

- Lithuania
- Macedonia
- Moldova
- Mongolia
- Netherlands
- New Zealand
- Norway
- Philippines
- Poland
- Portugal
- Romania
- Singapore
- Slovakia
- Spain
- Thailand
- Ukraine
- UK

Countries considering decision to provide forces for Iraq

5

TOTAL TBD

39 Countries
 Potentially Supporting
 Iraqi Stability and
 Humanitarian Relief

DEPARTMENT OF DEFENSE