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***DRAFT  
WORKING PAPERS  
Iraq Status***

This briefing is classified  
**UNCLASSIFIED**  
Derived from: Multiple Sources



# Highlights

## CPA Priorities:

- Essential Services
- Security
- Governance
- Economy
- Strategic Communications

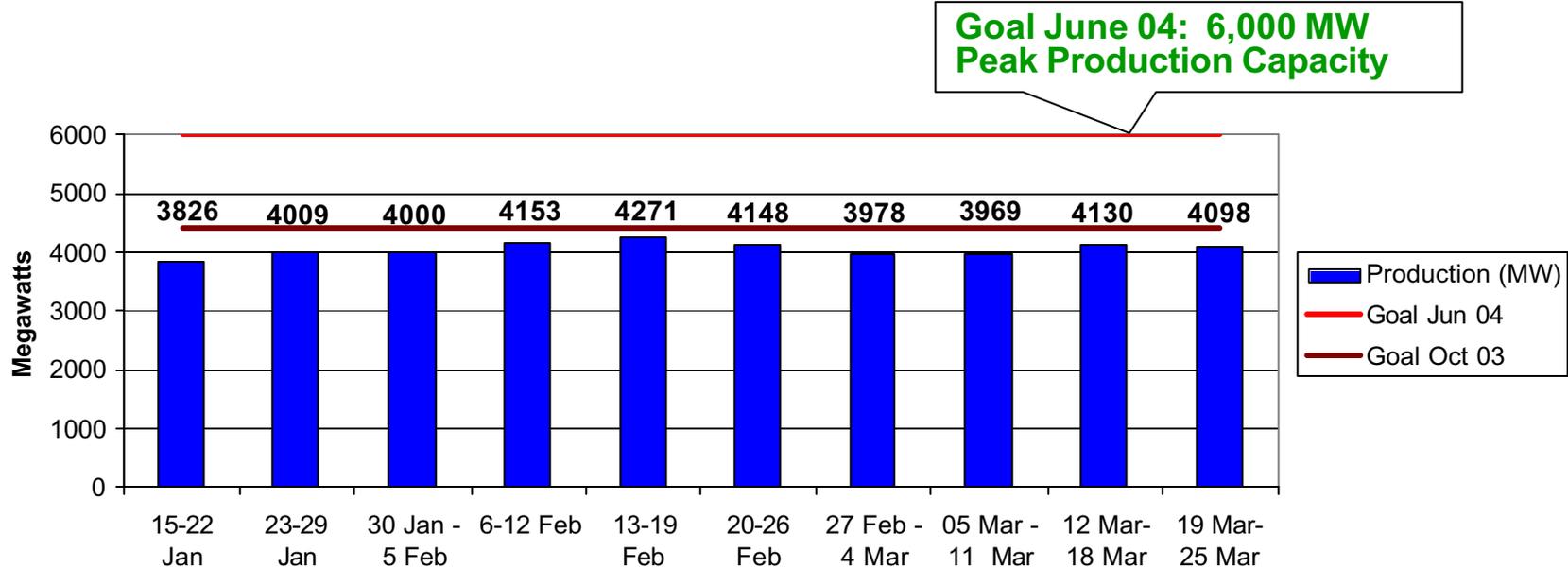
## CPA Intermediate Objectives:

- Reconstruct the telecom system
- Reconstitute Oil Infrastructure
- Support Transition to Iraqi Sovereignty
- Build financial market structures
- Prepare for 30 June transition

## Weekly Highlights:

- 1,023,395 telephone subscribers – 23% above pre-war active subscribers; 303,645 cell phone subscribers
- As of March 15, estimated crude oil export revenue reached \$3 billion for 2004
- Inspectors General (IG) have been appointed in 15 Ministries; another five have selected nominees (out of 26 total)
- USAID is conducting Democracy Dialogue Activities throughout Iraq as part of the Civic Education Campaign
- Interagency Transition Planning Team led by AMB Ricciardone and LTG(Ret) Kicklighter are developing transition plan

# Electricity Overview

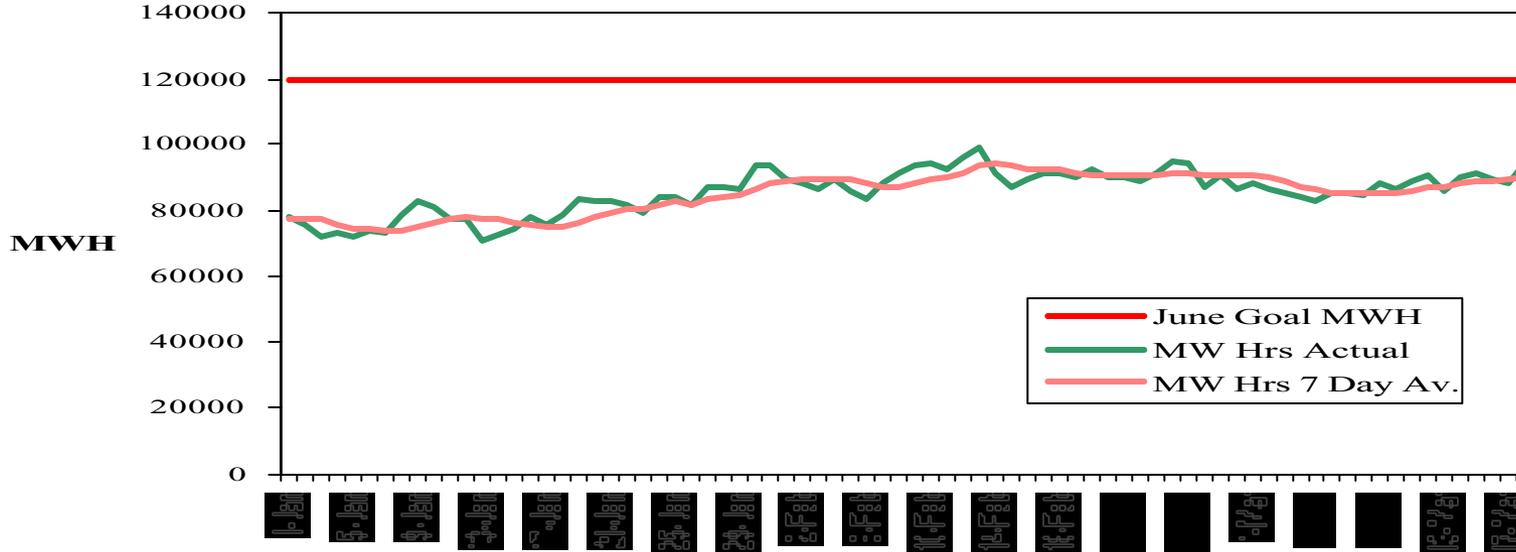


- Ambassador Bremer approved a new increase plan on 14 Jan 04 to prevent current project delays from impacting the goal of 6,000 MW peak capacity and 120,000 MWH of production by 01 Jun 04
- CPA Autumn Maintenance Program began in Oct 03, continued through the Winter, and transitioned into the Spring program in Feb 04. This has resulted in 1377 MW in scheduled maintenance losses over the past week. Unscheduled generator maintenance continues with 566 MW out of service

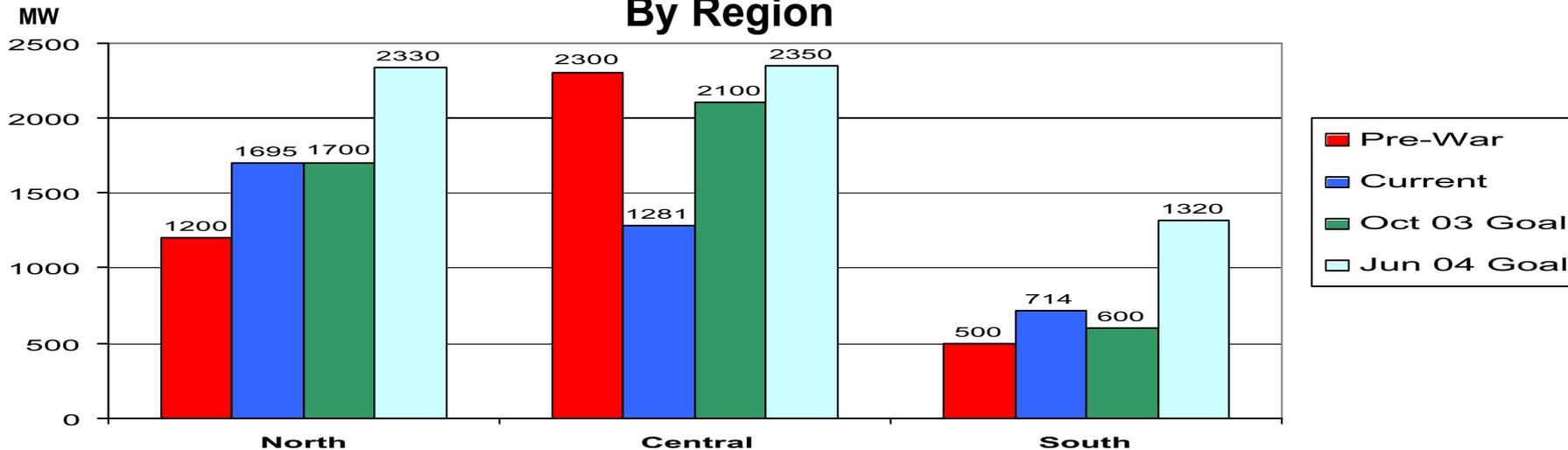


# Power Production

## Mega Watt Hour Production



## By Region



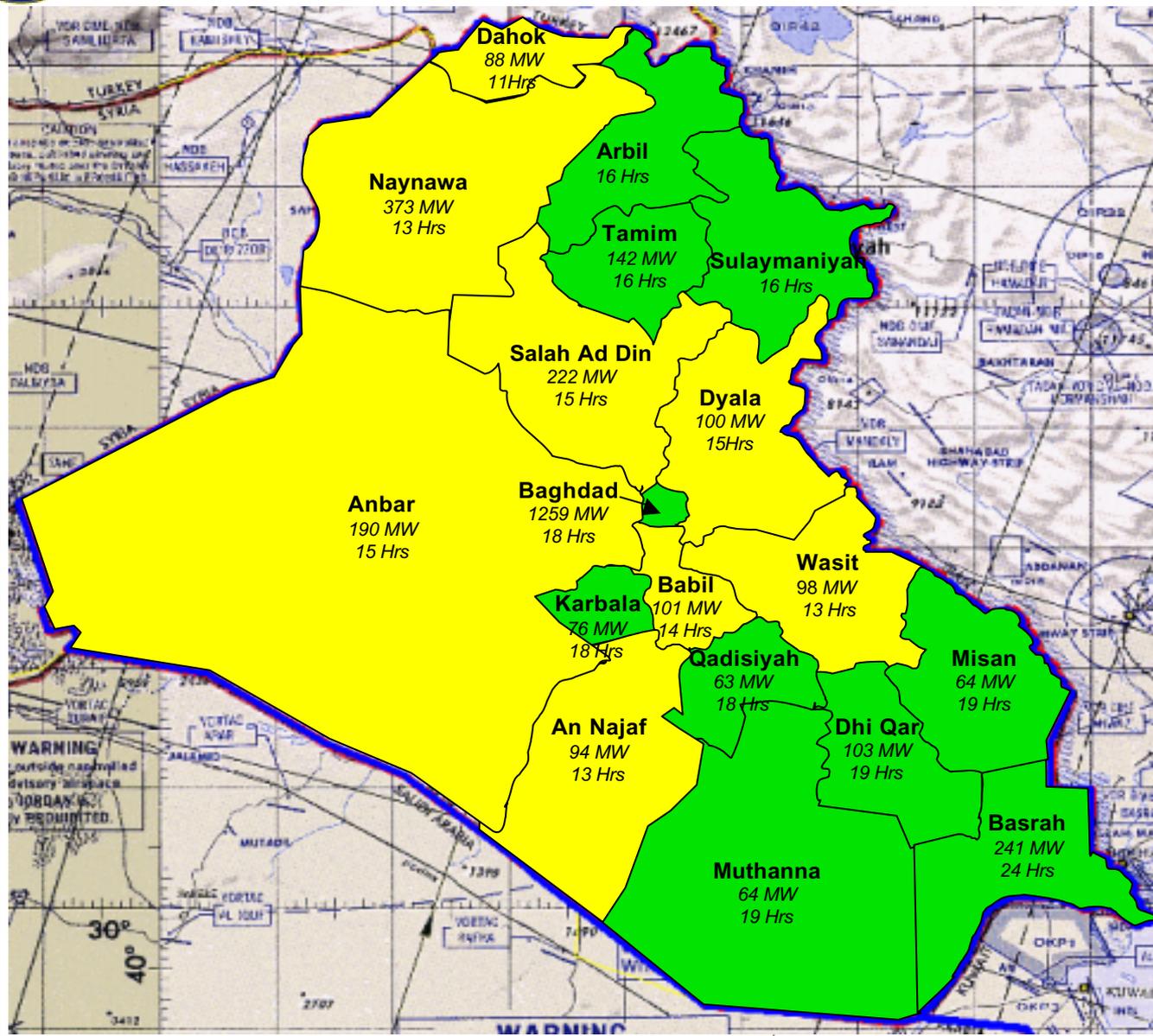
Data as of 25 Mar

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# Hours of Power – Week of 19 March



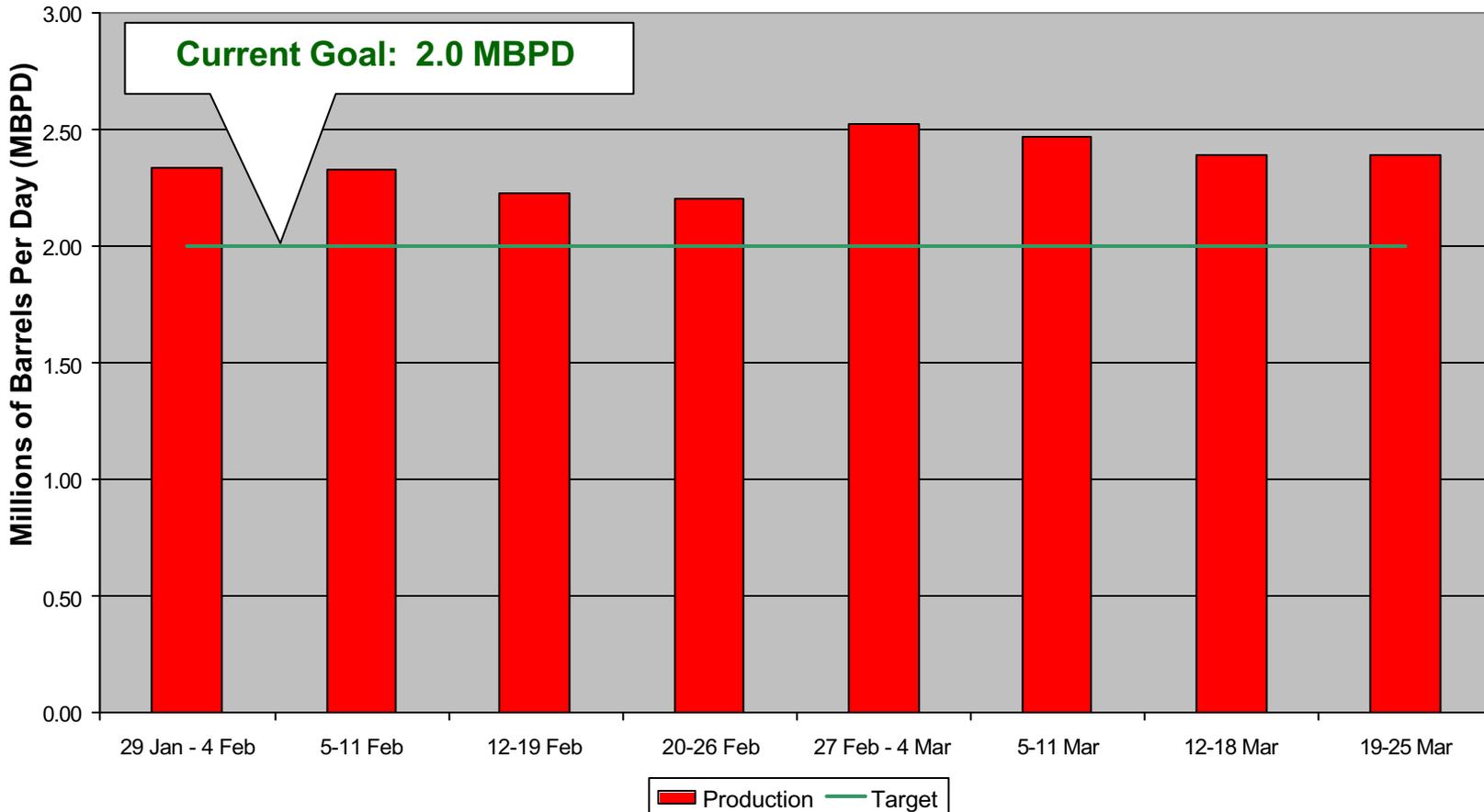
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- = 8 Hrs = Red ●
- 9 to 15 Hrs = Amber ●
- = 16 Hrs = Green ●

<u>Percent Change (7 Day)</u>	
Baghdad	5.4%
Dahok	-2.3%
Naynawa	-2.1%
Tamim	-6.5%
Salah Ad Din	1.4%
Anbar	5.3%
Dyala	-3.3%
Babil	-5.2%
Karbala	-6.5%
An Najaf	6.4%
Qadisiyah	14.3%
Wasit	10.2%
Muthanna	22.8%
Dhi Qar	18.4%
Misan	-3.4%
Basrah	1.3%

# Crude Oil Production



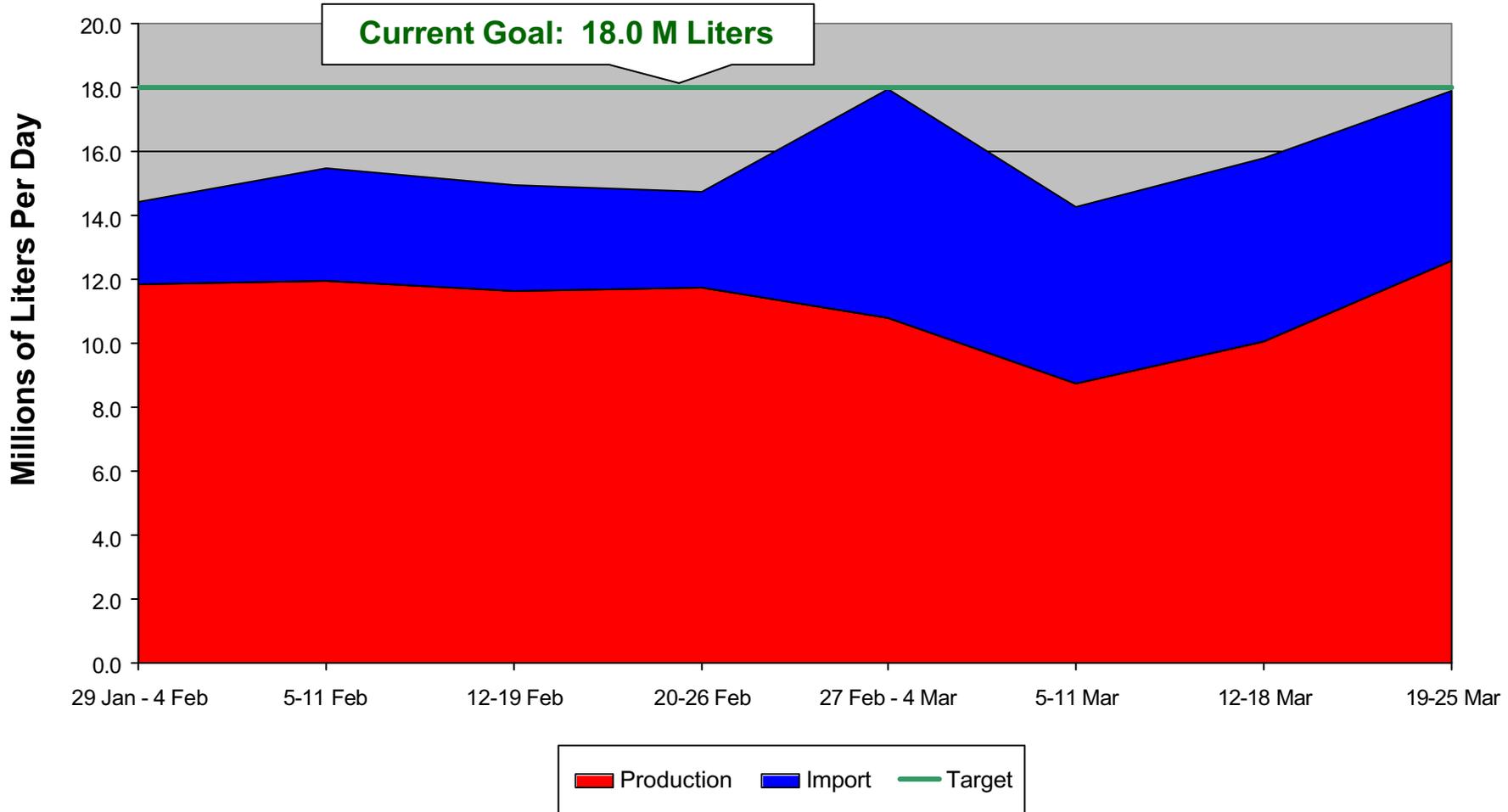
## WEEKLY AVERAGE OF 2.382 MBPD EXCEEDS TARGET OF 2.0 MBPD

- Long Term Target (Dec 04): 2.8-3.0 MBPD (Pre-War Capacity)
- Pre-War Peak: 2.5 MBPD in Mar 03
- Post-war Peak: 2.541 MBPD on 28 Feb 04
- Weekly average of crude exports: 1.9 MBPD



# Diesel Production

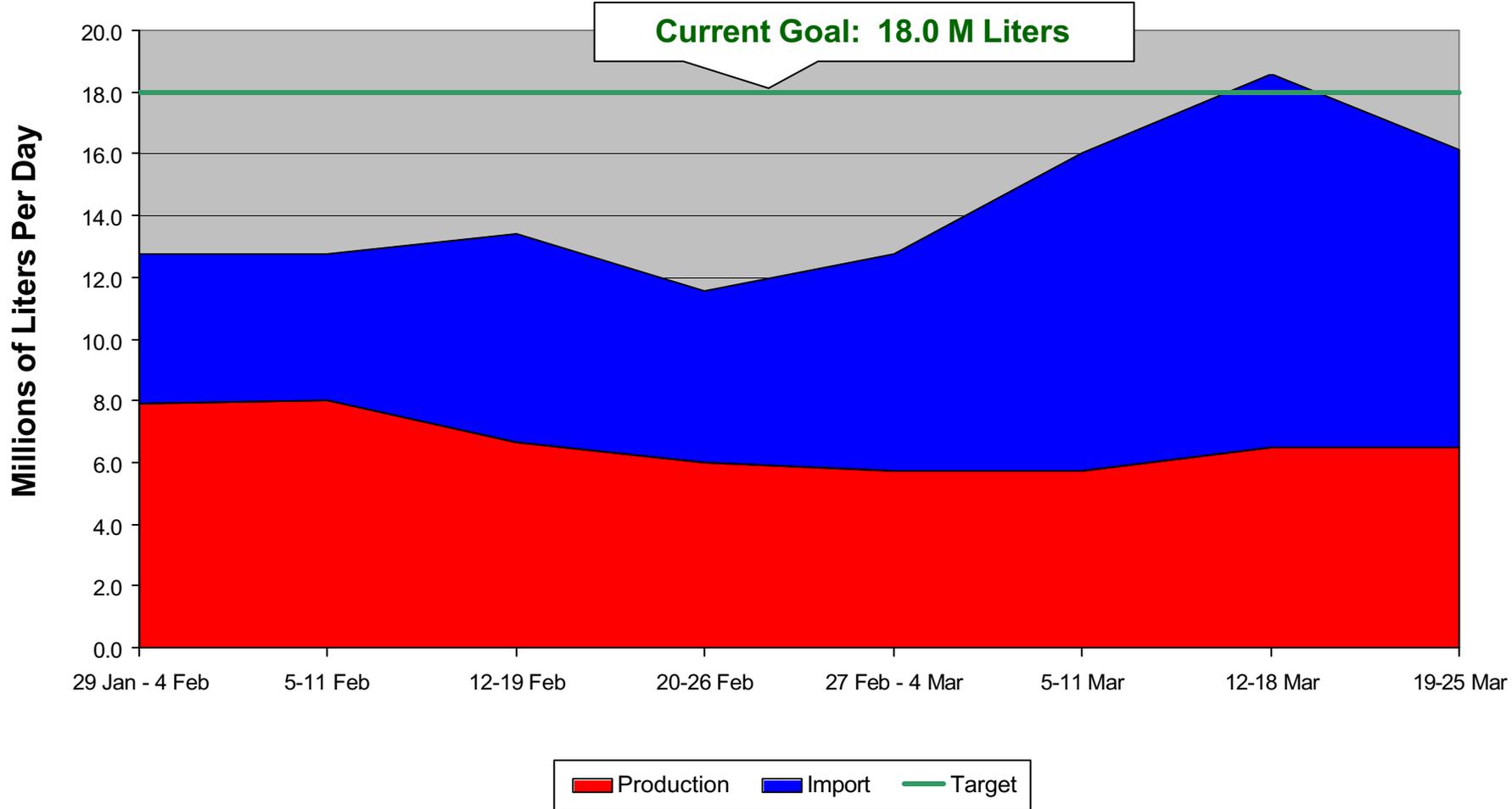
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• This week's average production and imports are 99% of goal



# Kerosene Production



• This week's average production and imports are 90% of goal

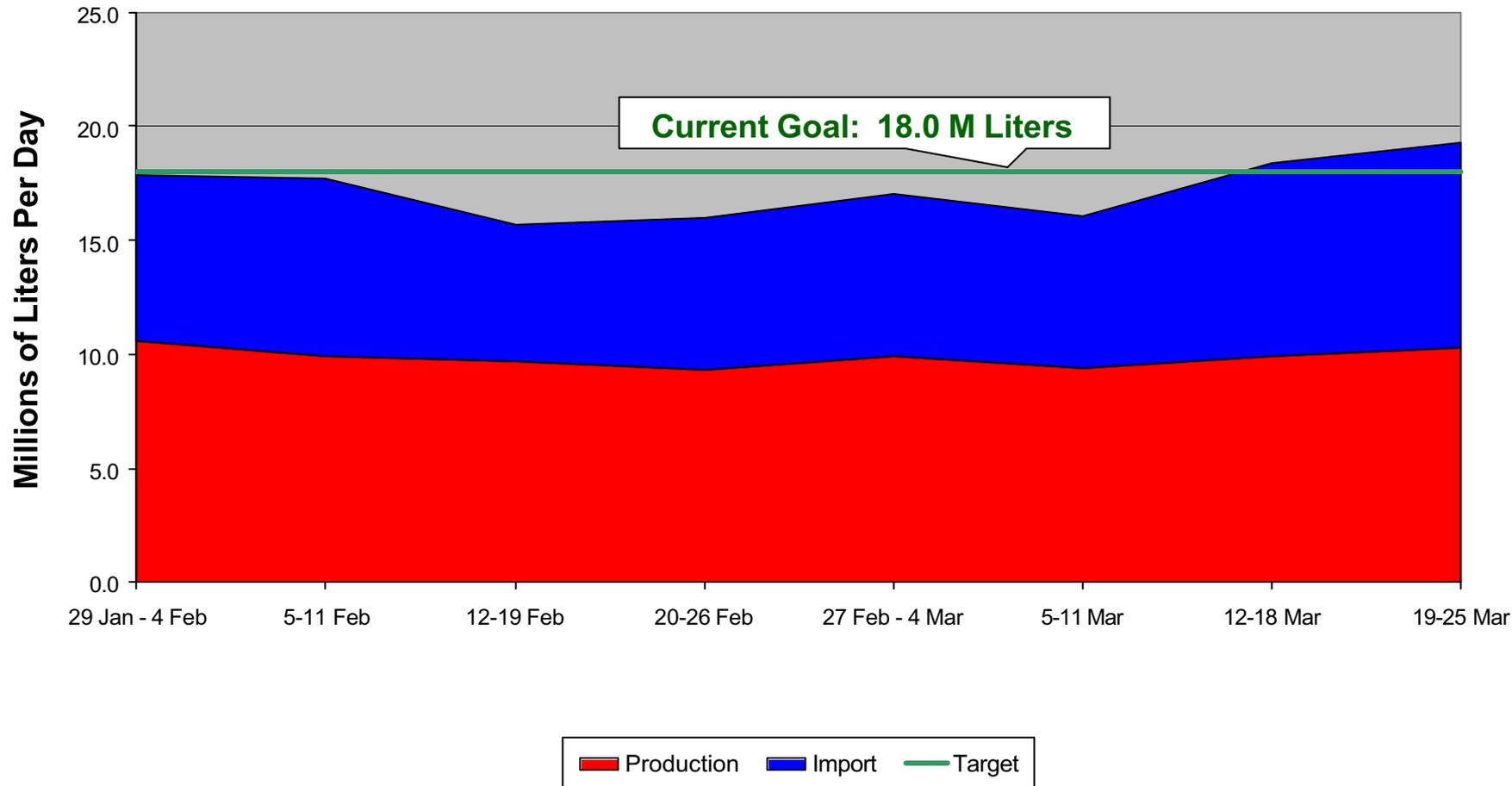
DEPARTMENT OF DEFENSE

N/P



# Gasoline / Benzene Production

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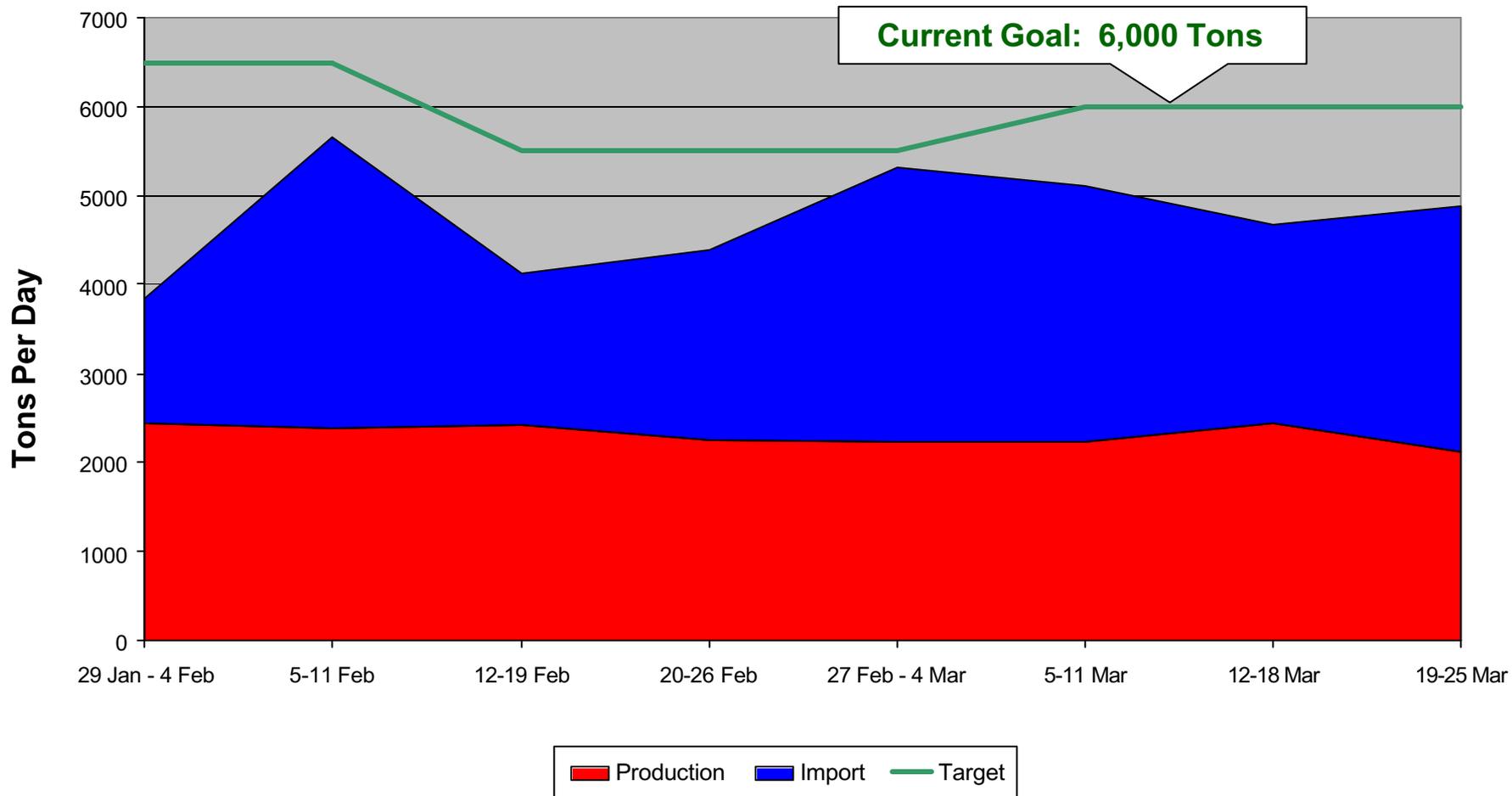


• This week's average production and imports are 107% of goal



# Liquefied Petroleum Gas Production

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N/P



• This week's average production and imports are 81% of goal

## Essential Services - Education

- **The Council of University Presidents unanimously adopted a policy of academic freedom at their monthly meeting, which**
  - **Guarantees the rights of academics to teach, research, and publish without fear of repression**
  - **Affirms the non-political and non-sectarian nature of the public universities in Iraq**
  - **Protects students and faculty from religious and political intimidation**
- **Plans have begun to establish a private, independent American University of Iraq in Sulaymaniyah, concentrating on IT and Business/Economics**
- **USAID has committed \$20.7 million to five partnerships linking Iraqi and American universities in an effort to strengthen higher education in Iraq**

### **CPA Education Objective: Improve Quality and Access to Education**

- **Reorganize and staff the Ministry of Education**
- **Rehabilitate school buildings and build new schools**
- **Advance national dialog on curriculum reform**
- **Continue and expand teacher training**

## Essential Services – Healthcare



- **The Public Health Division of the Ministry of Health (MoH) began a Measles, Mumps, and Rubella (MMR) immunization campaign this week in the Basra area**
  - The program targets school-age children (6-12 years of age)
- **MoH and University of Baghdad College of Medicine are training public health students to monitor and evaluate health projects**
- **USAID continues primary health care training of trainers program which will reach 2,500 primary health care providers throughout Iraq**
- **USAID's partner, International Relief and Development (IRD), is working with community members to improve Baghdad health services and facilities**

### **CPA Health Care Objective: Improve Quality and Access to Health Care**

- **Develop health care organizations, management, and infrastructure**
- **Train health care professionals**
- **Pharmaceutical logistics support**
- **Secure system**
- **Public health**

## Essential Services – Water

- Valuable information about the operation of Syrian and Turkish reservoirs has been received from the US Embassies in those countries, including:
  - Discharge from Turkey is falling back to normal levels
  - The recent large release from Turkey will allow enough flood control space to handle the remainder of the spring snow melt
  - Technical data on Syrian reservoirs
- Turkish government has agreed to provide weekly updates on their reservoir operations
  - This will prove to be extremely valuable as it will allow the optimal operation of reservoirs within Iraq to meet flood control, power generation, and irrigation objectives

**CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services;  
Improve Water Resource Management**

Create viable organization to deliver water/sewerage/municipal services (WSMS) • Expand WSMS to meet national needs • Develop full range of municipal services & inclusive delivery mechanism • Improve Ministry processes in preparation for Iraq's sovereignty • Infrastructure improvements to water resource system • Facilities improvements & capacity building within Ministry

## Essential Services – Water (cont)

- **Significant progress at the Sharkh Dijlah water treatment plant in Baghdad**
  - The rehabilitated and expanded plant will add 225,000 cubic meters a day to the potable water supply by July 2004 (will benefit 640,000 people)
- **Work continues on restoring 19 water treatment plants, including**
  - 14 plants that are part of the Sweet Water canal system in the South and 8 sewage plants throughout Iraq program
  - 70 non-functioning waste pumping stations in Baghdad have already been rehabilitated

**CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services;  
Improve Water Resource Management**

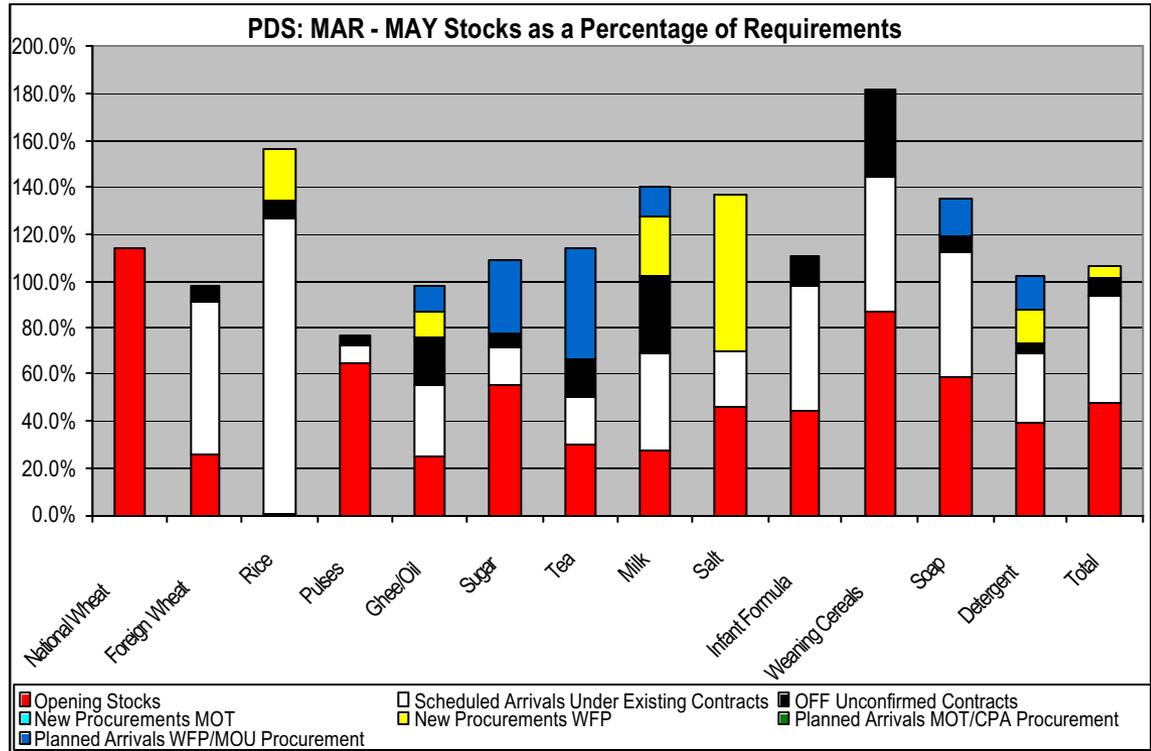
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# Essential Services – Food Security

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N/P

- Chart shows stocks for goods that Iraqis receive under the Public Distribution System as a % of estimated requirements on hand until end of May
- The % of estimated requirements includes opening stocks & scheduled arrivals of goods
- Having 100% of each commodity ensures stock availability through May
- CPA projects no shortages in Apr / May rations given new procurements and accelerated delivery schedules



## CPA Food Security Objective: Provide Food Security for all Iraqis

Enhance capacity of Ministry of Agriculture • Assure supply of inputs • Strengthen research system • Ensure adequate stocks for Public Distribution System (PDS) • Monitor food security • Hand over administration of system in the North • Initiate reform of rations basket • Environmental Initiatives

## Essential Services – Food Security (cont)

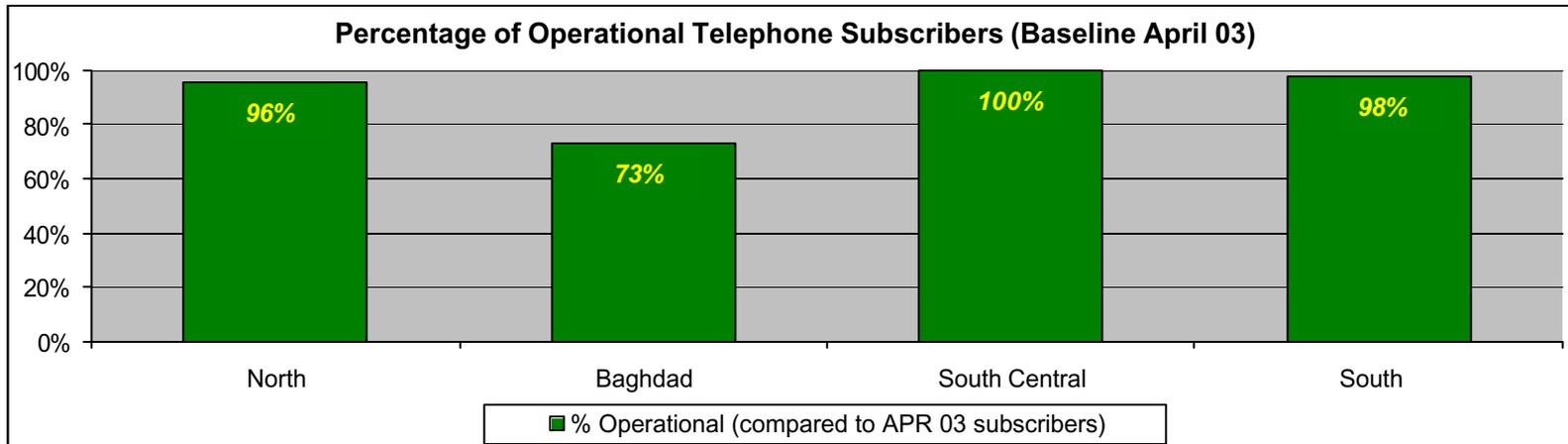
- **Iraqi Ministries and CPA advisors are fully cooperating with the UN Secretary General’s investigation into the Oil for Food (OFF) program**
  - **Investigation stems from allegations that certain individuals received bribes in connection with administration of the program by the previous regime**

### CPA Food Security Objective: Provide Food Security for all Iraqis

**Enhance capacity of Ministry of Agriculture • Assure supply of inputs • Strengthen research system • Ensure adequate stocks for Public Distribution System (PDS) • Monitor food security • Hand over administration of system in the North • Initiate reform of rations basket • Environmental Initiatives**

# Essential Services – Telecommunications

- Total number of telephone subscribers: 1,023,395
  - 23% above active subscribers pre-war
  - Includes 303,645 cell phone subscribers (25,000 since last week)
- CPA has reinstated service for 122,980 subscribers since May 03
- Chart shows percentage of operational telephone subscribers compared to number of active subscribers in Apr 03



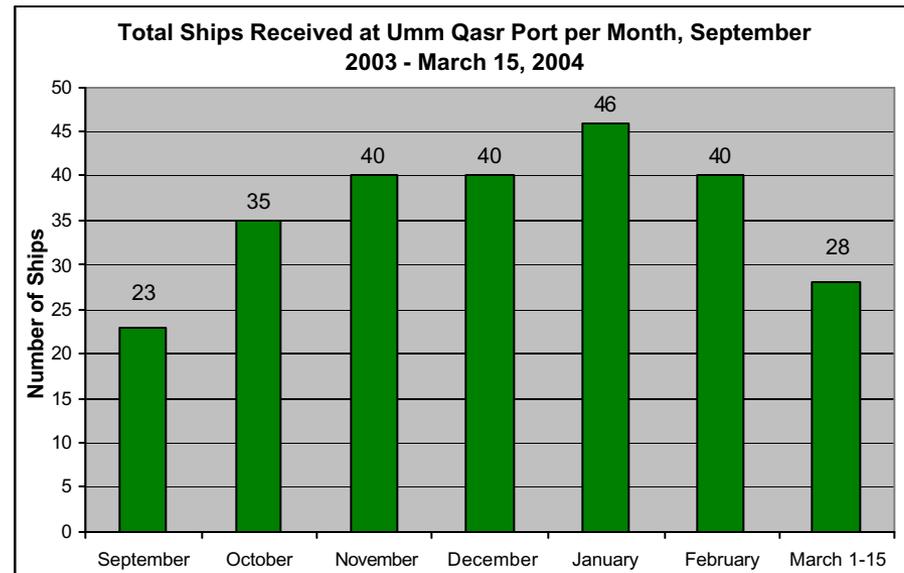
Source:  
CPA Senior  
Advisor to  
Minister of  
Comm. &  
Iraqi  
Telephone  
& Postal  
Company  
(ITPC)

## CPA Objectives: Reconstruct Communications & Postal Systems

Build Iraq's first responder network • Establish independent regulatory agency • Upgrade Iraqi Telephone and Postal Company (ITPC) network for interoperability • Build transmission component data network for Iraq, including international gateways • Restructure ITPC and its business operations • Upgrade and modernize postal systems • Upgrade ITPC outside plant for increased subscriber capacity and use

# Essential Services – Transportation

- Since May 03, Ministry of Transport has spent \$224M rebuilding & enhancing Mosul, Basra, & Baghdad airports; \$125M to increase port capacity; and \$273M to improve Iraqi Railroad Railways
- Average number of aircraft departures per day (civil and military) at all airports for Mar are (military numbers include fixed wing and rotary):
  - Mosul: 110 military, 0 civil
  - BIAP: 180 military, 14 civil
  - Basra: 25 military, 3 civil
- Chart shows total # of ships received at Umm Qasr Port, Sep 03 – Mar 04



## CPA Objectives: Restore Economically Strategic Transportation Infrastructure

Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation



# Iraqi Security Forces Personnel & Training Summary

	Required	On Payroll (Untrained)	On Duty (Partially Qualified)	On Duty (Fully Qualified)	In-Training	TOTAL
Iraqi Border Police	8,835	0	8,601	0	179	8,780
Dept of Border Enforcement	16,892	0	9,873	0	0	9,873
Iraqi Police Service	75,000	56,448	13,286	2,865	3,245	75,844
Iraqi Civil Defense Corps	40,000	0	0	34,683 (OJT Continuous)	0	34,683
Iraqi Armed Forces (IAF)	40,000	0	0	3,249	2,400	5,649
Facilities Protection Service (Ministries & MSCs)	55,000	0	0	73,992	0	73,992
	<b>235,727</b>					<b>208,821</b>

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N/P

Data as of 26 Mar



# AMMO / Explosives / Weapons Captured (Weekly)

Captured AMMO & Explosives	01 - 07 Mar	08 - 14 Mar	15 - 21 Mar	22 - 28 Mar
Assembled IED	63	36	56	56
RPG rounds, Grenades	1,839	1,984	881	1,204
MANPAD rounds	4	5	4	412
Mortar, Artillery, Rocket Rounds	5,574	1,800	9,092	2,909
Mines	12	849	47	35
Pounds of Explosives	66	2,204	300	0
Anti-Aircraft rounds	96	0	305	410
Captured Weapons				
RPG Launchers	45	64	57	92
MANPAD Launchers	8	1	1	8
Small Arms	306	228	313	228
Crew Served Weapons	18	13	7	8



# Stability Contributors

## Countries with forces in Iraq

**33**

**TOTAL ~24K**

- Albania
- Australia
- Azerbaijan
- Bulgaria
- Czech Rep
- Denmark
- Dom Rep
- El Salvador
- Estonia
- Honduras
- Hungary
- Italy
- Japan
- Kazakhstan
- Korea
- Latvia

- Lithuania
- Macedonia
- Moldova
- Mongolia
- Netherlands
- New Zealand
- Norway
- Philippines
- Poland
- Portugal
- Romania
- Singapore
- Slovakia
- Spain
- Thailand
- Ukraine
- UK

## Countries considering decision to provide forces for Iraq

**6**

**TOTAL TBD**

**39 Countries**  
 Potentially Supporting  
 Iraqi Stability and  
 Humanitarian Relief

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# Governance – National Transition



2004

08 Mar

Transitional Administrative Law signed

01 Apr

Establishment of Election Commission (approximate date)

15 Apr

Annex to TAL released describing selection process and powers of Interim Government (approximate date)

30 May

Selection of Interim Government (approximate date)

30 Jun

Iraqi Interim Government takes power

Phase I  
(Interim Government)

2005

31 Jan

Elections for the National Assembly complete: NLT 31 Jan 05  
(31 Dec 04 if possible)

Early '05

Iraqi Transitional Government takes power

Phase II  
(Elected Government)

15 Aug

National Assembly completes draft of permanent constitution

15 Oct

Referendum for constitution

15 Dec

Elections for permanent government completed

31 Dec

Permanent government assumes office



## Governance (cont)

- **Permanent UN Human Rights mission in Iraq was announced on March 15 in Geneva**
  - **Iraqi Minister for Human Rights, Abdul Basit Turki, and a delegation of independent human rights NGOs attended**
- **CPA sponsored a senior delegation of Iraqi women to the UN Commission on the Status of Women in New York March 1-12**
  - **Included women from the Iraqi Governing Council (IGC), the Iraqi Higher Women's Council, and prominent Iraqi civil society organizations**
- **A recent Oxford Research International (ORI) poll found that Iraqis overwhelmingly (79 percent) want their nation to remain united and centralized**

# Economics – Financial Market Structures

- As of March 17, the Trade Bank of Iraq has issued 112 letters of credit totaling \$496 million, covering imports from 24 countries
- CPA has issued over 1,400 micro and small business loans worth approximately \$3 million
- Visa International has agreed to provide computers and satellite connections for the Iraqi private banks joining the Visa Payment System
- Assessment of Central Bank IT and payment system technology was completed:
  - Recommendations will facilitate the provision of an electronic payments system in the coming months and foster automation in the Iraqi banking system payments

## CPA Economic Objective: Build Financial Market Structures

- Modernize the Central Bank
- Commercial Banking System
- Re-establish Baghdad Stock Exchange
- Restructure National Debt



## Economics – Financial Market Structures (cont)

- CPA is finalizing the laws on issuing government securities and anti-money laundering
- Iraq Stock Exchange is expected to open in early April
- As of March 18, the balance in the Development Fund for Iraq (DFI) was \$7.1 billion
  - Total payments out of the DFI amounted to \$6.8 billion
  - DFI investment program has earned \$15 million in interest

### CPA Economic Objective: Build Financial Market Structures

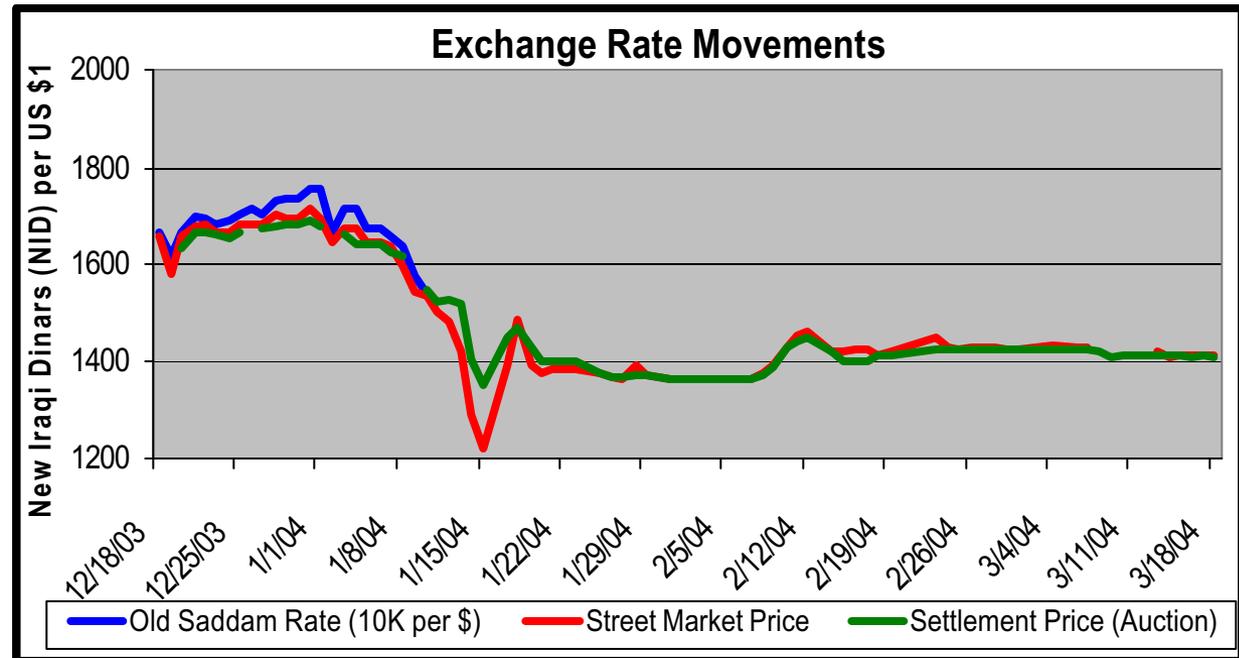
- Modernize the Central Bank
- Commercial Banking System
- Re-establish Baghdad Stock Exchange
- Restructure National Debt

# Economics – Currency



- At the New Iraqi Dinar (NID) auction on 18 Mar, the settlement price was 1,410 dinars per dollar and the value of dollars sold at the auction was \$22 million
- The NID has been stable the past four weeks
- From 13 – 18 Mar, the NID appreciated 0.5 percent against the US dollar

Date	# banks participating	Amount sold or bought	Auction price (dinars per dollar)
16-Feb	13	\$7.735 million	1,400
17-Feb	14	\$11.310 million	1,425
19-Feb	14	\$13 million	1,415





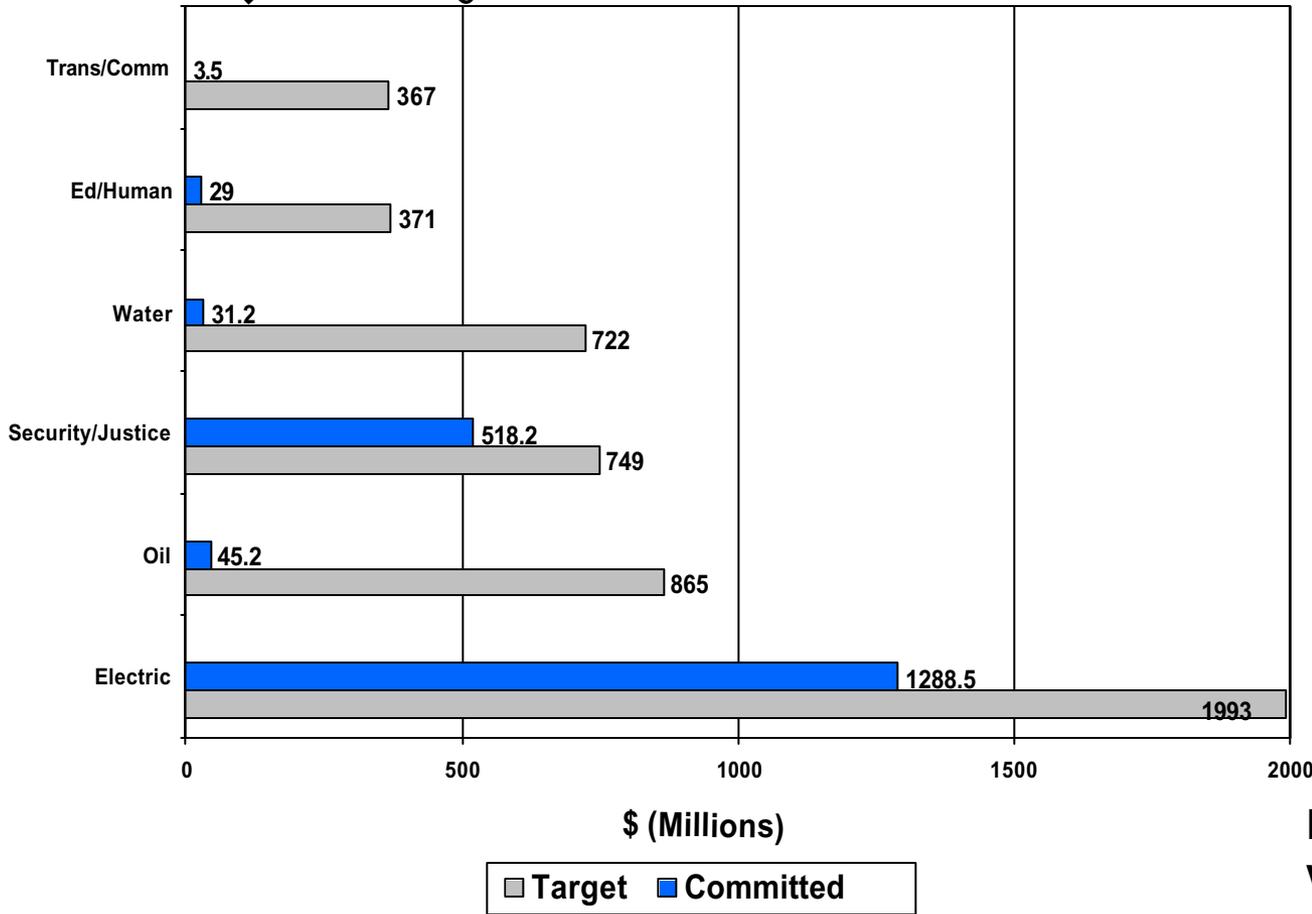
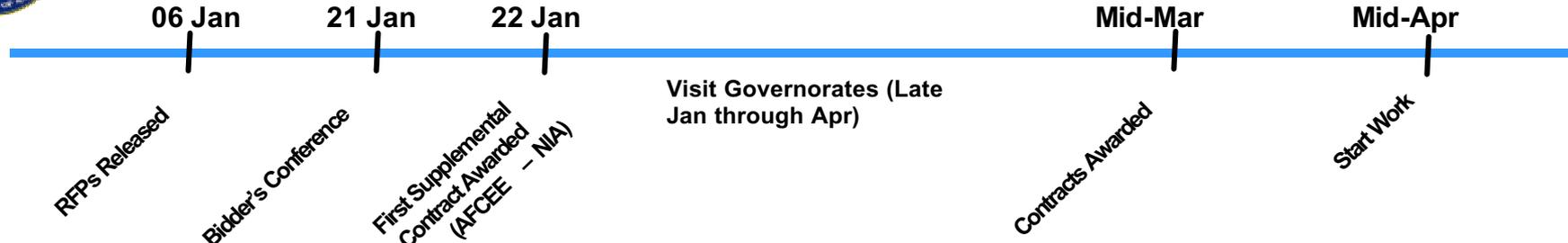
## Economics – Other Developments

- **Inspectors General (IG) have been appointed in 15 Ministries, and another five had selected nominees (out of 26 total). All 26 are expected appointed by the end of March**
- **As of Mar 15, estimated oil export revenue reached \$3 billion for 2004**
- **According to recent polls in Iraq:**
  - **Purchases of electrical appliances have increased dramatically since Apr 2003, indicating improvements in individual and disposal income**
  - **Every city, except Mosul, showed an increase in number of people saying their financial situation has improved (compared to pre-war)**
- **Preliminary discussions for establishing an International Monetary Fund (IMF) program in Iraq have begun**
- **CJTF-7 C-9 estimates that CPA has created 381,611 jobs for Iraqis (45 percent of the CJTF-7 target of 850,000):**
  - **Security / National Defense: 222,713**
  - **CJTF-7: 51,673**
  - **Civilian contractors working under CPA contracts: 68,154**
  - **Governorate Teams: 1,550**



# Program Management Office (PMO)

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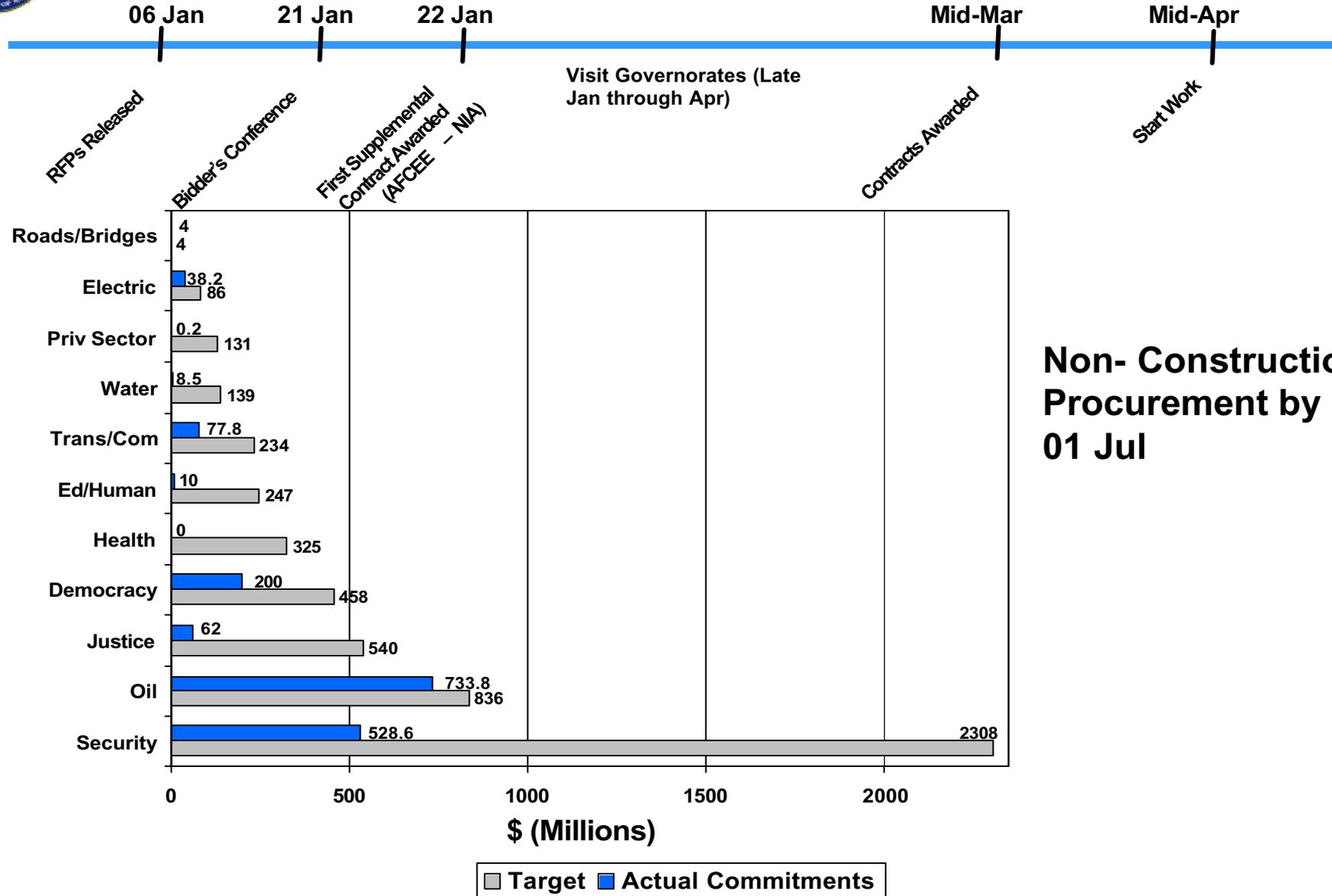


**Construction Tasks Committed by 01 Jul**

**PMO Web-site Portal:  
www.rebuilding-iraq.net**



# Program Management Office (PMO) (cont)



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N/P

Data as of 21 Mar

# Program Management Office (PMO) (cont)

Sector	2207 Report	In Millions of Dollars		
		Apportioned	Committed	Obligated
Security and Law Enforcement	3,243	2,483	1,123.5	351.6
Electricity Sector	5,560	1,708	1,415.9	1,038.2
Oil Infrastructure	1,701	1,600	903.6	451.6
Justice, Public Safety, and Civil Society (less Democracy)	1,018	526	146.3	32.1
Democracy	458	458	204.8	160.3
Education, Refugees, Human Rights, Governance	280	203	22.6	9.5
Roads, Bridges, and Construction	370	119	8.0	4
Health Care	793	330	0	0
Transportation and Telecommunications	500	165	126.2	6.3
Water Resources and Sanitation	4,332	496	31.5	31.5
Private Sector Development	184	70	0.2	0
<b><u>TOTAL</u></b>	<b>18,439</b>	<b>8,158</b>	<b>3,982.6</b>	<b>2,085.1</b>
<b>CONSTRUCTION</b>	<b>12,611</b>	<b>3,950</b>	<b>2,094.7</b>	<b>1,343.3</b>
<b>NON-CONSTRUCTION</b>	<b>5,370</b>	<b>4,280</b>	<b>1,683.1</b>	<b>581.2</b>
<b>DEMOCRACY</b>	<b>458</b>	<b>458</b>	<b>204.8</b>	<b>160.3</b>
<b>Total</b>	<b>18,439</b>	<b>8,158</b>	<b>3,982.6</b>	<b>2,085.1</b>

Data as of 21 Mar





# Strategic Communication

- **USAID is conducting Democracy Dialogue Activities throughout Iraq as part of the Civic Education Campaign**
- **Iraqi NGOs are organizing conferences for Iraq's youth to allow them to discuss their role in society and engage in public debate**
- **Iraq Property Claims Commission is opening an office in Qadisiyah Governorate to help current and returning residents to solve property disputes**