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*DRAFT*  
*WORKING PAPERS*  
*Iraq Status*

This briefing is classified  
**UNCLASSIFIED**  
Derived from: Multiple Sources



# Highlights

## CPA Priorities:

- Essential Services
- Security
- Governance
- Economy
- Strategic Communications

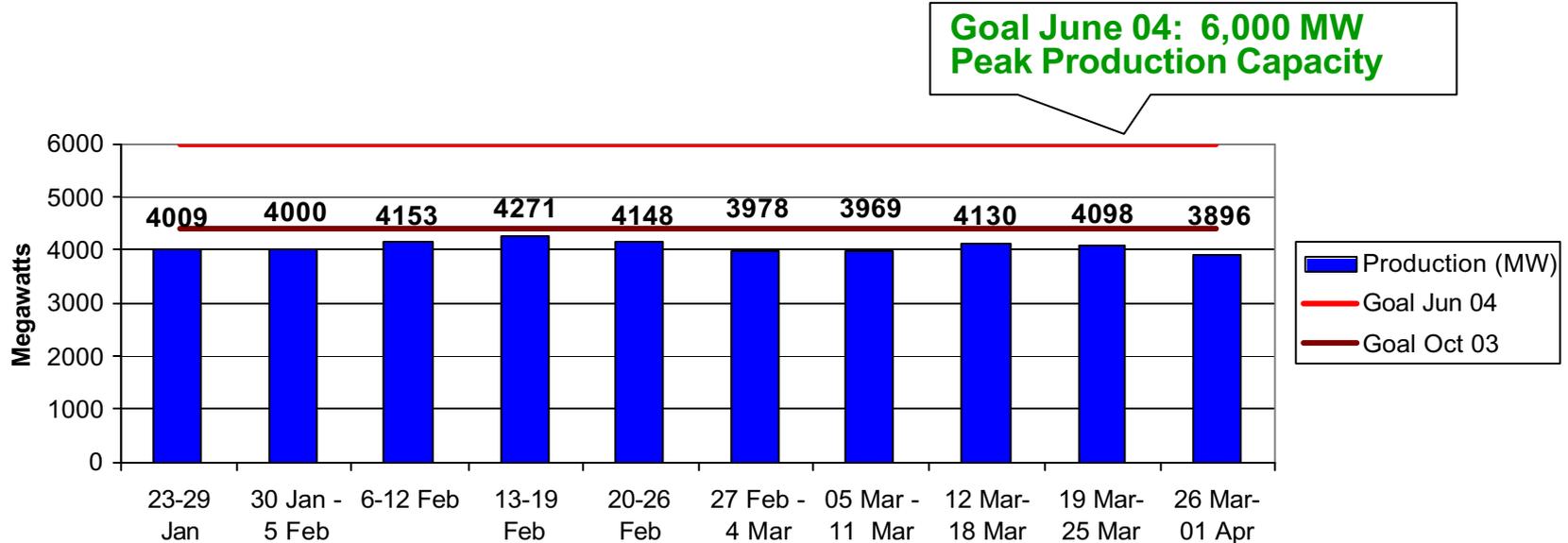
## CPA Intermediate Objectives:

- Reconstruct the telecom system
- Reconstitute Oil Infrastructure
- Support Transition to Iraqi Sovereignty
- Build financial market structures
- Prepare for 30 June transition

## Weekly Highlights:

- 100 days until Iraqi sovereignty marked by the announcement of three independent agencies to protect the public interest
- Interagency Transition Planning Team led by AMB Ricciardone and LTG(Ret) Kicklighter developing transition plan
- 1,045,000 telephone subscribers – 26% above pre-war active subscribers
- As of 21 Mar, estimated crude oil export revenue reached \$3.4 billion for 2004

# Electricity Overview

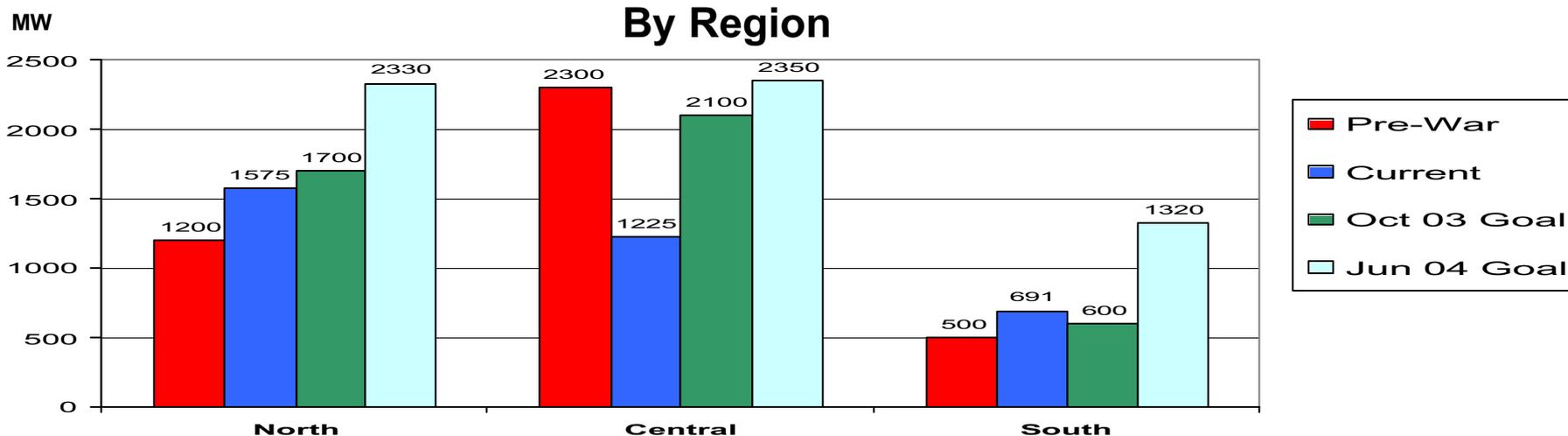
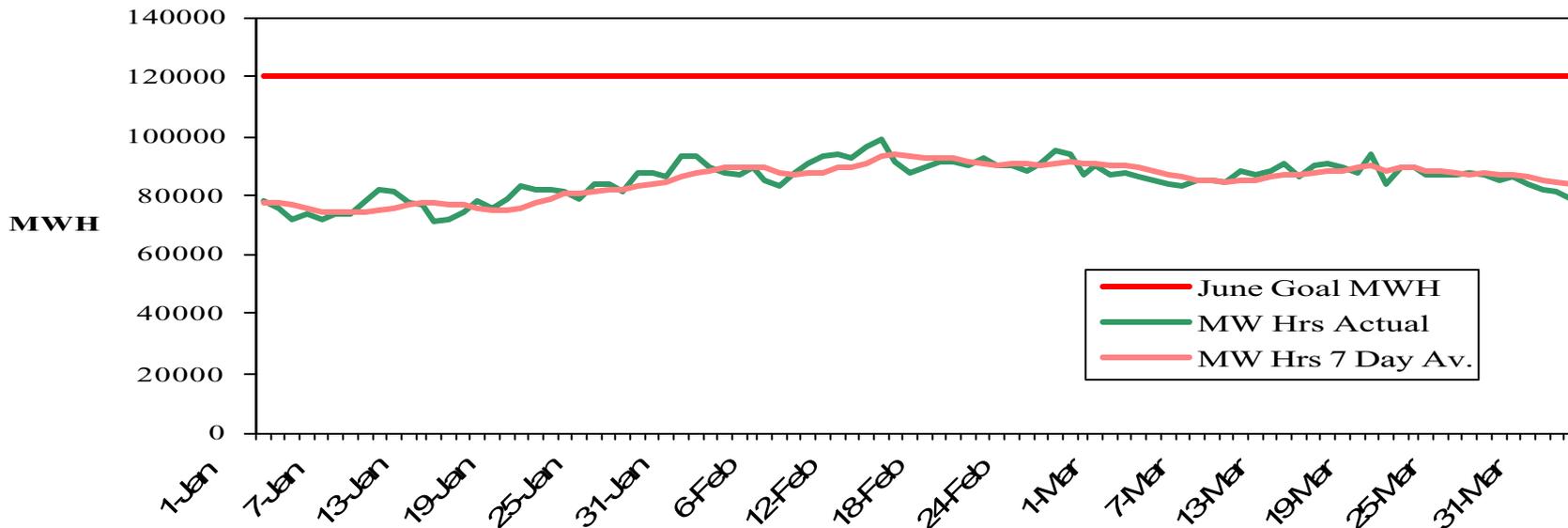


- **Ambassador Bremer approved a new increase plan on 14 Jan to prevent current project delays from impacting the goal of 6,000 MW peak capacity and 120,000 MWH of production by 01 Jun**
- **CPA Autumn Maintenance Program began in Oct 03, continued through the Winter, and transitioned into the Spring program in Feb 04. This has resulted in 1599 MW in scheduled maintenance losses over the past week. Unscheduled generator maintenance continues with 641 MW out of service**



# Power Production

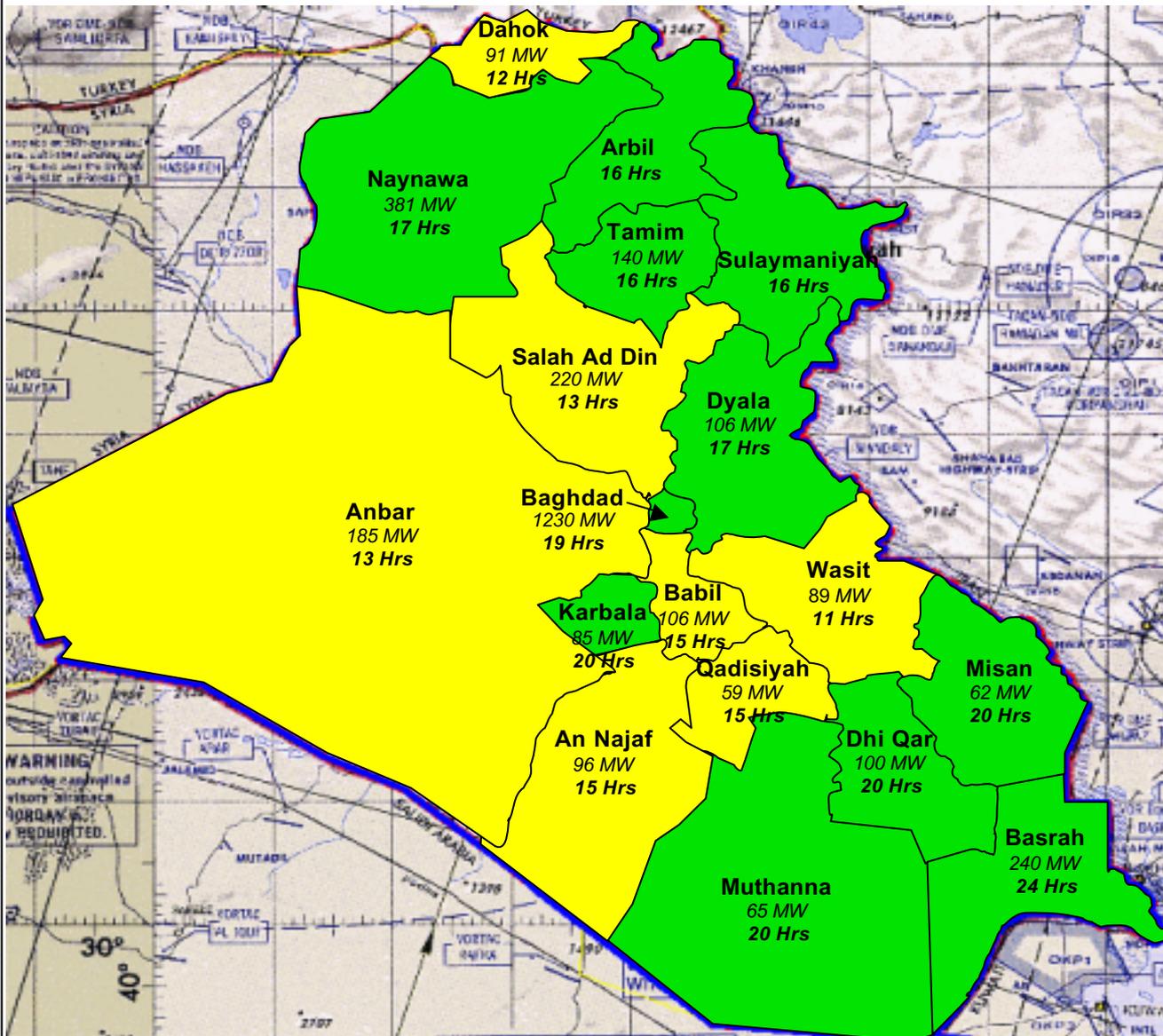
## Mega Watt Hour Production



# Hours of Power – Week of 26 Mar



DEPARTMENT OF DEFENSE



## AVERAGE HOURS OF ELECTRICITY AVAILABLE TO RESIDENTS PER DAY OVER A 7 DAY PERIOD

- = 8 Hrs = Red ●
- 9 to 15 Hrs = Amber ●
- = 16 Hrs = Green ●
- No Report = White

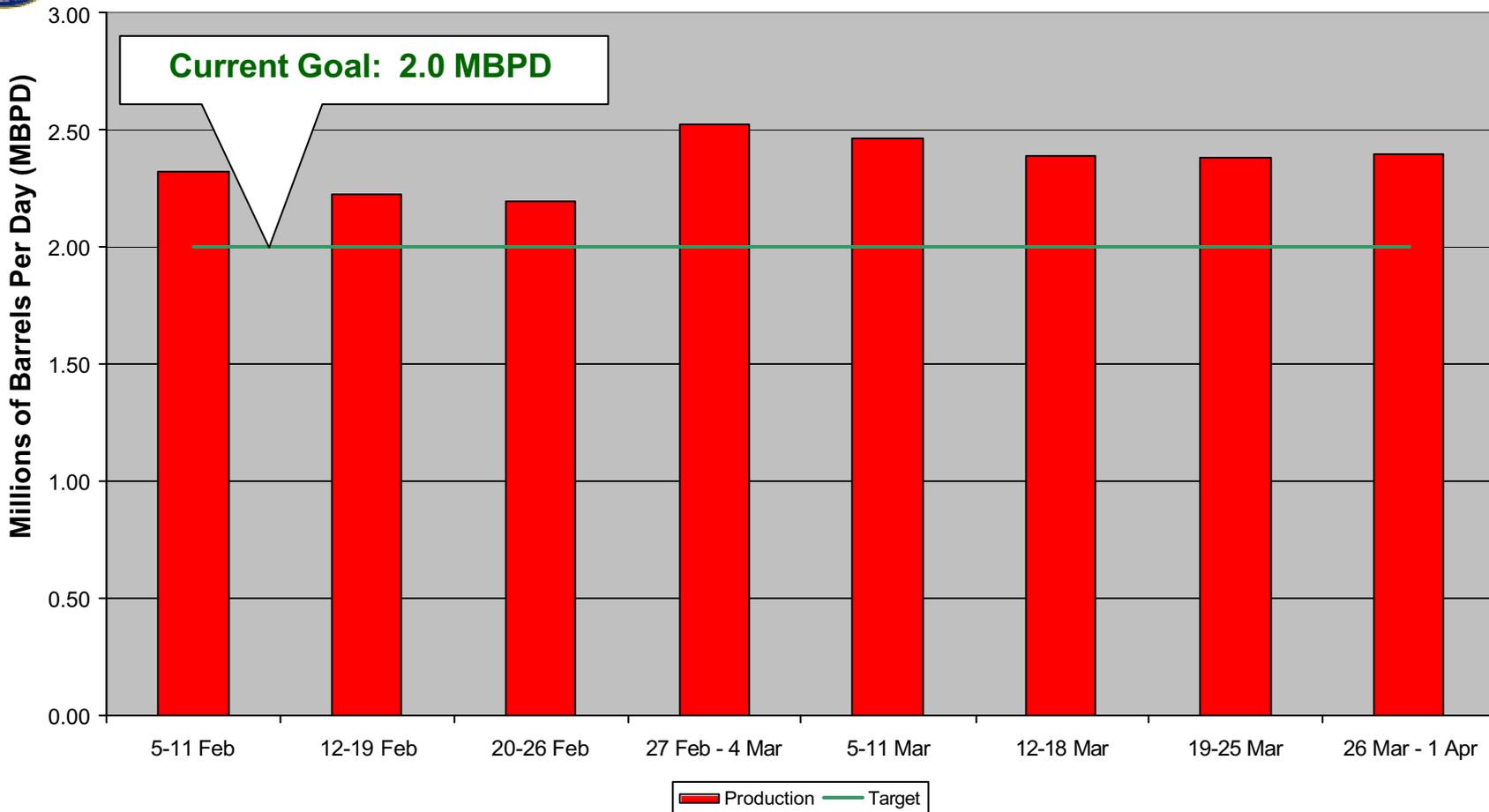
### Percent Change (7 Day)

|              |       |
|--------------|-------|
| Baghdad      | -2.3% |
| Duhok        | 2.1%  |
| Naynawa      | 1.9%  |
| Tamim        | -1.0% |
| Salah Ad Din | 1.0%  |
| Anbar        | -2.3% |
| Dyala        | 5.8%  |
| Babil        | 4.9%  |
| Karbala      | 11.2% |
| Najaf        | 1.8%  |
| Qadisiyah    | -5.4% |
| Wasit        | -8.5% |
| Muthanna     | 5.8%  |
| Dhi Qar      | -3.4% |
| Misan        | -1.7% |
| Basrah       | -0.4% |



# Crude Oil Production

DEPARTMENT OF DEFENSE  
N/P



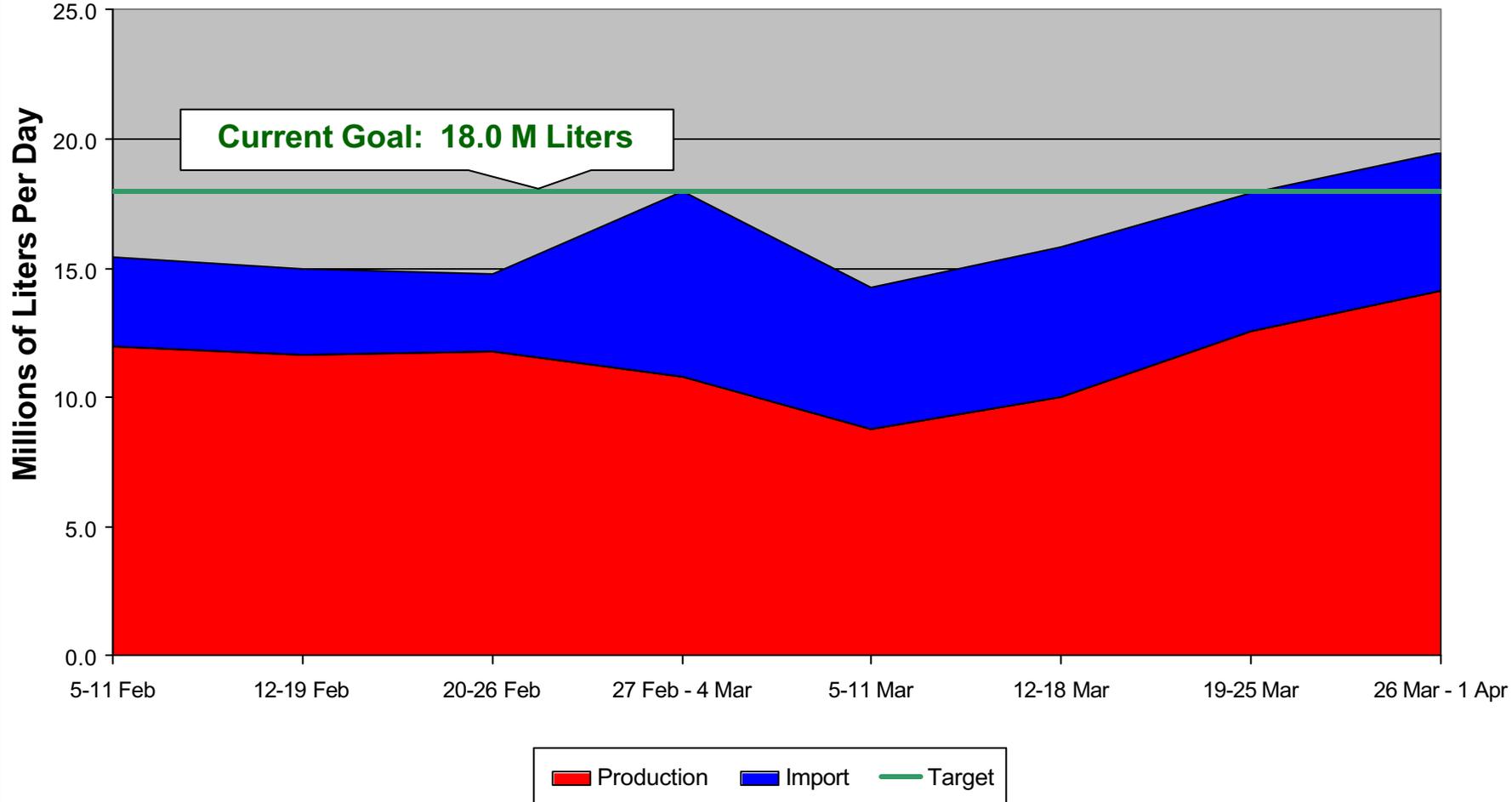
## WEEKLY AVERAGE OF 2.393 MBPD EXCEEDS TARGET OF 2.0 MBPD

- Long Term Target (Dec 04): 2.8 - 3.0 MBPD (Pre-War Capacity)
- Pre-War Peak: 2.5 MBPD in Mar 03
- Post-war Peak: 2.541 MBPD on 28 Feb 04
- Weekly average of crude exports: 1.4 MBPD



# Diesel Production

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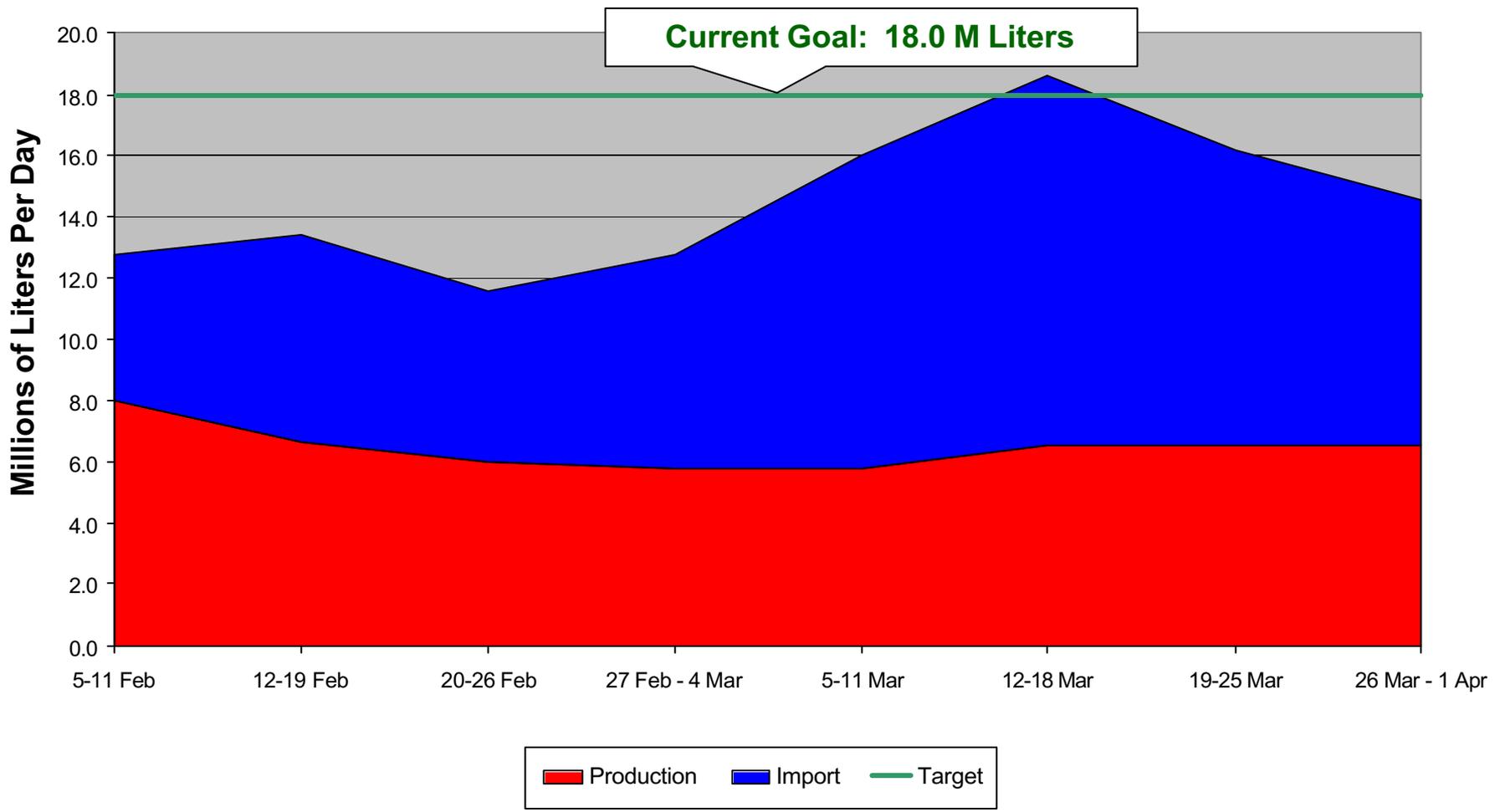


• This week's average production and imports are 108% of goal



# Kerosene Production

DEPARTMENT OF DEFENSE

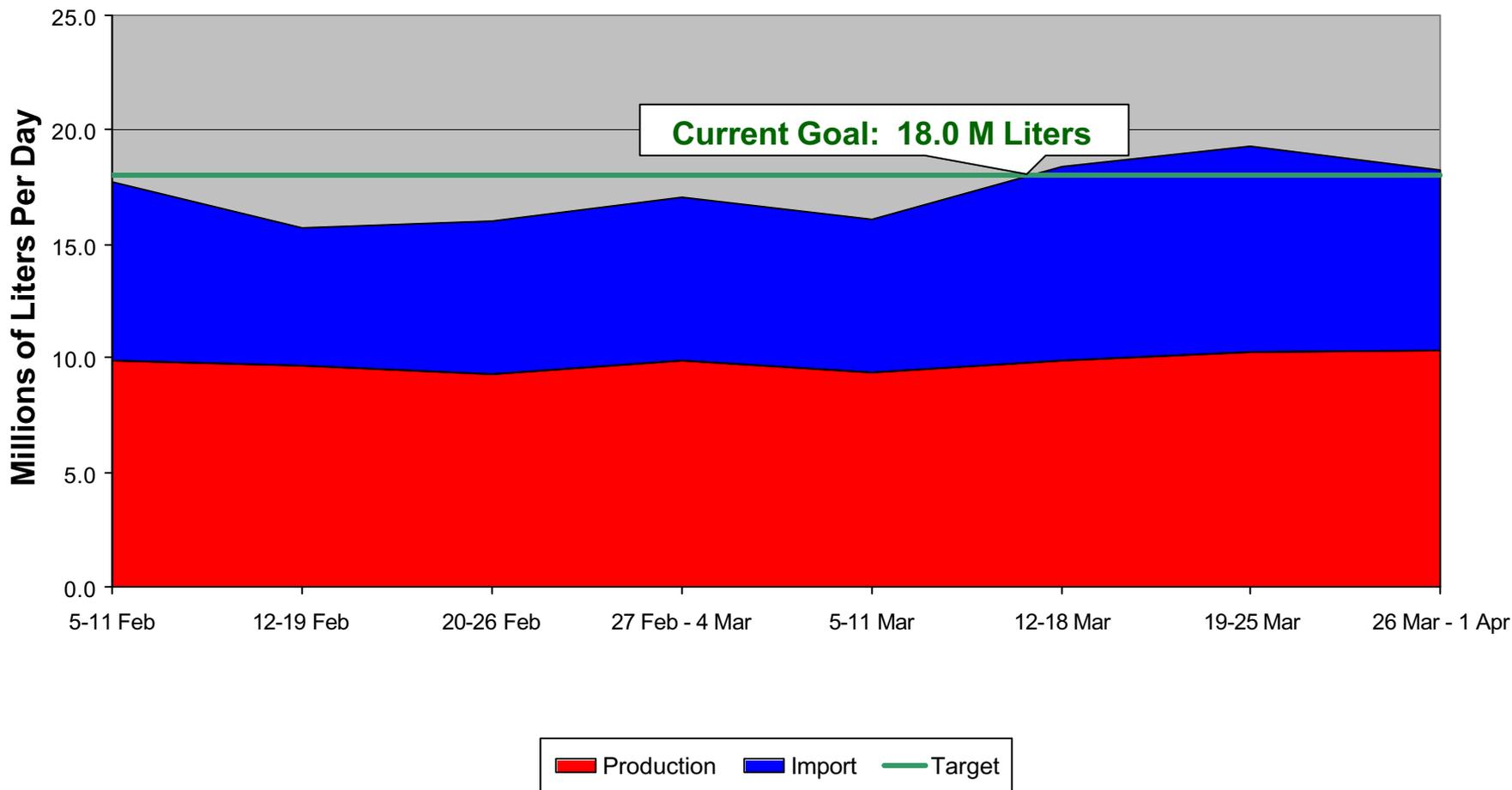


• This week's average production and imports are 81% of goal



# Gasoline / Benzene Production

DEPARTMENT OF DEFENSE

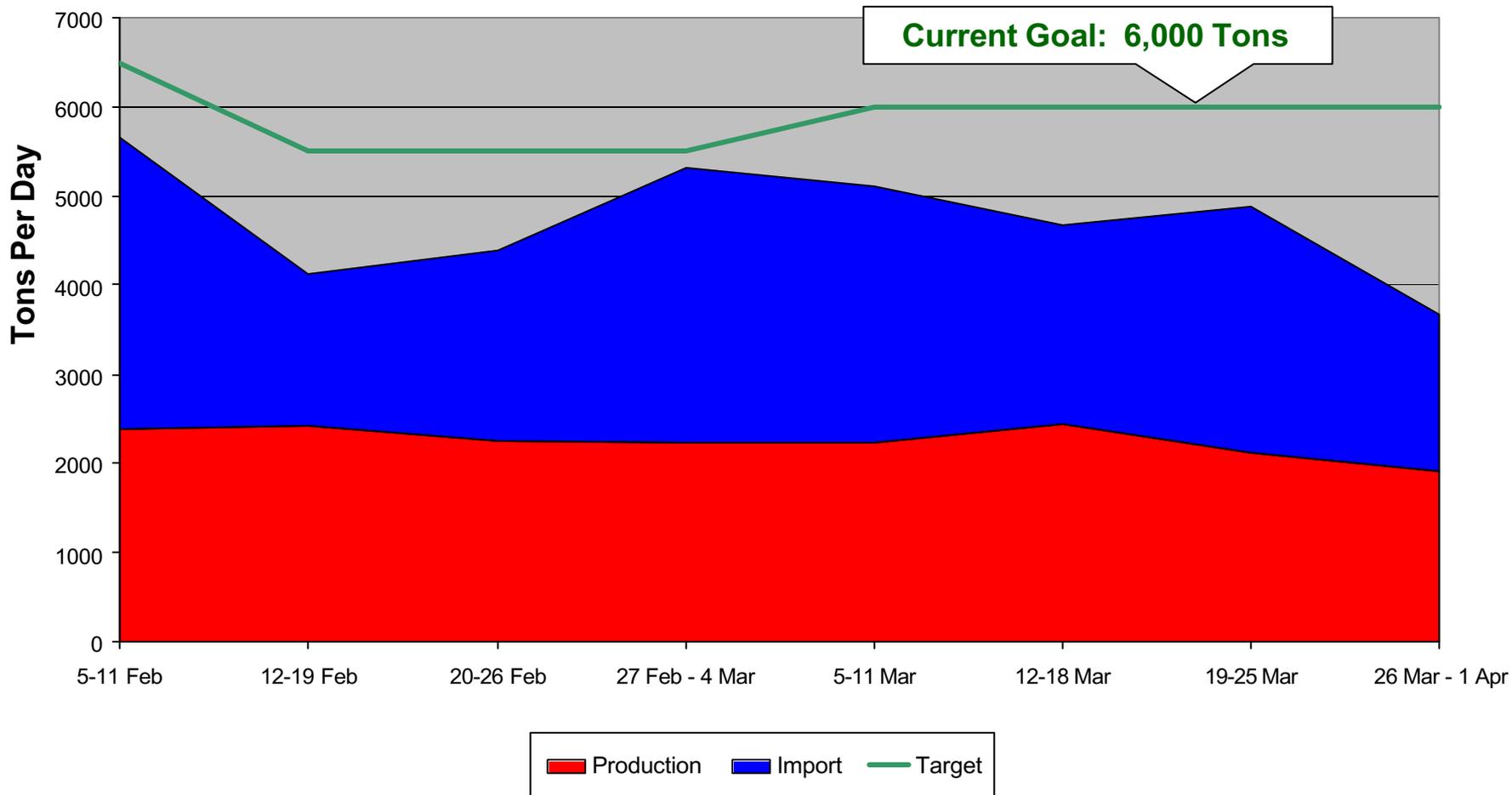


• This week's average production and imports are 102% of goal



# Liquefied Petroleum Gas Production

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• This week's average production and imports are 61% of goal

## Essential Services - Education



- **Ministry of Education (MoE) curriculum specialists attended a United Nations Education, Social, and Cultural Organization (UNESCO) sponsored-workshop on curriculum development**
  - **UNESCO has agreed to present a paper for the Ministry's national forum on education reform, scheduled for 30 - 31 Mar in Baghdad**
- **MoE held its first workshops on early childhood education and key content topics being considered for interim curriculum development for Fall 04**
- **MoE committee will redesign the Ministry's Teacher Training Institute, composed of teachers, training institute staff, and curriculum specialists**

### **CPA Education Objective: Improve Quality and Access to Education**

- **Reorganize and staff the Ministry of Education**
- **Rehabilitate school buildings and build new schools**
- **Advance national dialog on curriculum reform**
- **Continue and expand teacher training**

# Essential Services – Healthcare

- **USAID continues primary health care training of trainers program which will reach 2,500 primary health care providers throughout Iraq**
  - Program has helped 700 doctors to provide better primary and preventive care, especially for women and children
  - Conference on the progress of the training program was held on 29 Mar
- **The Ministry of Health (MoH) is conducting a two week Measles, Mumps, and Rubella (MMR) immunization campaign in the Basra area**
  - Approximately 400,000 doses are to be administered to children (6 - 12 years of age)
- **Nearly 600 health professionals participated in forums held this week to discuss the vision for health sector reform being developed by the MoH**
- **USAID is working with MoH to develop a strategic plan to reduce child mortality and increase preventative care**

## **CPA Health Care Objective: Improve Quality and Access to Health Care**

- **Develop health care organizations, management, and infrastructure**
- **Train health care professionals**
- **Pharmaceutical logistics support**
- **Secure system**
- **Public health**

## Essential Services – Water

- **Significant progress at the Sharkh Dijlah water treatment plant in Baghdad**
  - The rehabilitated and expanded plant will add 225,000 cubic meters a day to the potable water supply by Jul (will benefit 640,000 people)
- **Work continues on restoring 19 water treatment plants, including**
  - 14 plants that are part of the Sweet Water canal system in the South and 8 sewage plants throughout Iraq program
  - 70 non-functioning waste pumping stations in Baghdad have already been rehabilitated

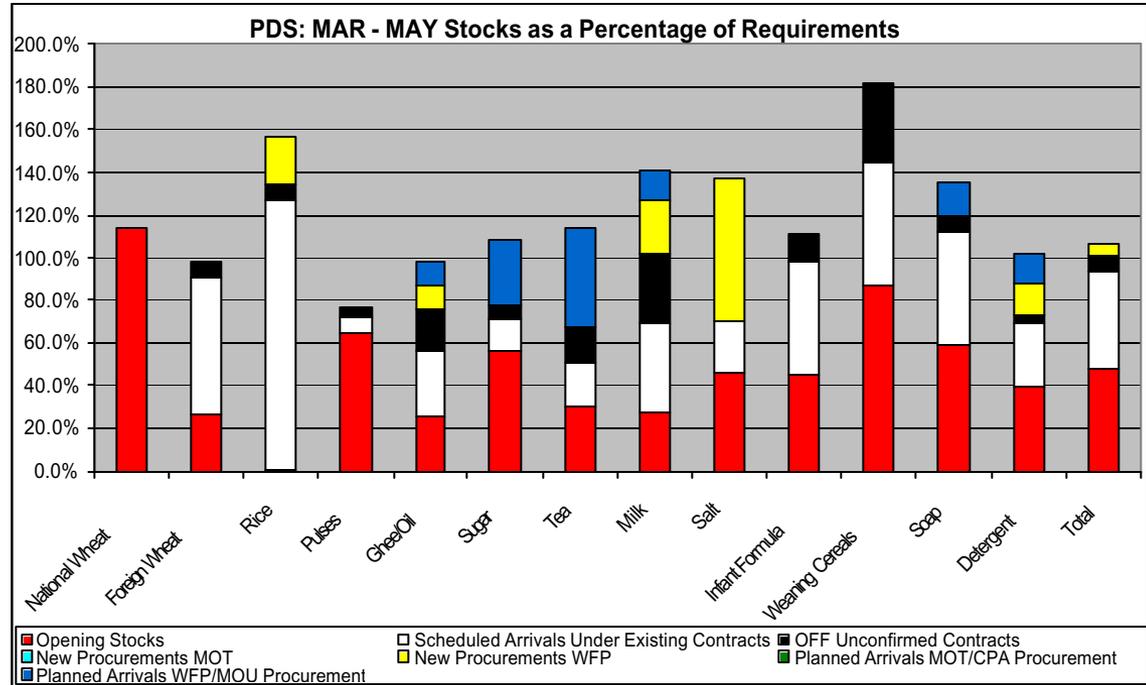
**CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services; Improve Water Resource Management**

**Create viable organization to deliver water / sewer / municipal services (WSMS) • Expand WSMS to meet national needs • Develop full range of municipal services & inclusive delivery mechanism • Improve Ministry processes in preparation for Iraq's sovereignty • Infrastructure improvements to water resource system • Facilities improvements & capacity building within Ministry**

# Essential Services – Food Security



- Chart shows stocks for goods that Iraqis receive under the Public Distribution System as a % of estimated requirements on hand until end of May
- The % of estimated requirements includes opening stocks & scheduled arrivals of goods
- Having 100% of each commodity ensures stock availability through May
- CPA projects no shortages in Apr / May rations given new procurements and accelerated delivery schedules

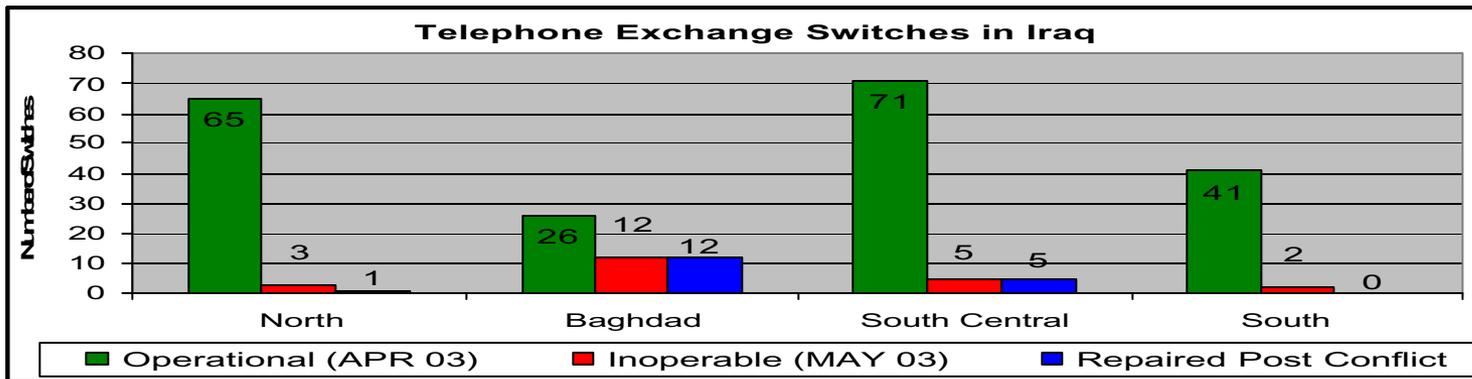


## CPA Food Security Objective: Provide Food Security for all Iraqis

Enhance capacity of Ministry of Agriculture • Assure supply of inputs • Strengthen research system • Ensure adequate stocks for Public Distribution System (PDS) • Monitor food security • Hand over administration of system in the North • Initiate reform of rations basket • Environmental Initiatives

# Essential Services – Telecommunications

- Total number of telephone subscribers: 1,045,000 (an increase of around 125,000 over the last month)
  - 26% above active subscribers pre-war
  - Includes 315,000 cell phone subscribers (an increase of 90,000 over the last month)
- CPA has repaired 18 telephone switches since May 03. Four switches are still inoperable (out of 203 total)



Source:  
CPA Senior  
Advisor to  
Minister of  
Comm. &  
Iraqi  
Telephone  
& Postal  
Company  
(ITPC)

## CPA Objectives: Reconstruct Communications & Postal Systems

- Build Iraq's first responder network
- Establish independent regulatory agency
- Upgrade Iraqi Telephone and Postal Company (ITPC) network for interoperability
- Build transmission component data network for Iraq, including international gateways
  - Restructure ITPC and its business operations
  - Upgrade and modernize postal systems
  - Upgrade ITPC outside plant for increased subscriber capacity and use

# Essential Services – Transportation



- **Continued arrests and confiscations of barges and oil tankers involved in smuggling**
  - A confiscation court on 25 Mar resulted in nine vessels being taken away from their owners for scrapping
  - At least six vessels have been seized in the past five days
- **CPA has worked closely with the United Nations Development Program (UNDP) over recent months to salvage the nineteen wrecks identified at Umm Qasr as creating navigational hazards**
- **An average of 20 non-military arrivals and departures a day at Baghdad International Airport**

## CPA Objectives: Restore Economically Strategic Transportation Infrastructure

Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation



# Iraq Security Forces Personnel & Training Summary

|                            | Required | On Duty   |              |                 | Total On Duty | In Academy Training | In TIP* Training | Total On Duty & In Training |
|----------------------------|----------|-----------|--------------|-----------------|---------------|---------------------|------------------|-----------------------------|
|                            |          | Untrained | TIP* Trained | Academy Trained |               |                     |                  |                             |
| Iraqi Police Service       | 75,000   | 54,573    | 13,286       | 2,865           | 70,724        | 2,859               | 1,417            | 75,000                      |
| Dept of Border Enforcement | 25,727   | 14,070    | 9,177        | 0               | 23,247        | 179                 | 0                | 23,426                      |

|                           | Required | On Duty                    | In-Training | TOTAL  |
|---------------------------|----------|----------------------------|-------------|--------|
| Iraqi Armed Forces (IAF)  | 40,000   | 3,005                      | 2,169       | 5,174  |
| Iraqi Civil Defense Corps | 40,000   | 33,560<br>(OJT Continuous) | 1,933       | 35,493 |

|   | Required | On Duty | In-Training | TOTAL  |
|---|----------|---------|-------------|--------|
| Facilities Protection Service (Ministries & MSCs) | 55,000   | 73,885  | 107         | 73,992 |

Total Required: 235,727

*\*Training in Place*

Total on Duty and in Training: 213,085



# AMMO / Explosives / Weapons Captured (Monthly)

| <u>Captured AMMO &amp; Explosives</u> | Dec    | Jan     | Feb    | Mar    |
|---------------------------------------|--------|---------|--------|--------|
| Assembled IED                         | 248    | 221     | 234    | 237    |
| RPG rounds, Grenades                  | 2,120  | 5,661   | 7,174  | 6,062  |
| MANPAD rounds                         | 53     | 66      | 206    | 426    |
| Mortar, Artillery, Rocket Rounds      | 11,452 | 17,164  | 22,935 | 22,032 |
| Mines                                 | 1,154  | 396     | 2,863  | 958    |
| Pounds of Explosives                  | 2,902  | 3,393   | 2,426  | 366    |
| Anti-Aircraft rounds                  | 93,936 | 210,270 | 1,695  | 1,765  |
| <u>Captured Weapons</u>               |        |         |        |        |
| RPG Launchers                         | 441    | 820     | 301    | 293    |
| MANPAD Launchers                      | 23     | 73      | 45     | 18     |
| Small Arms                            | 1,698  | 2,389   | 1,149  | 1,173  |
| Crew Served Weapons                   | 110    | 40      | 173    | 51     |

Data as of 31 Mar



# Stability Contributors

## Countries with forces in Iraq

**33**

**TOTAL ~24K**

- Albania
- Australia
- Azerbaijan
- Bulgaria
- Czech Rep
- Denmark
- Dom Rep
- El Salvador
- Estonia
- Honduras
- Hungary
- Italy
- Japan
- Kazakhstan
- Korea
- Latvia

- Lithuania
- Macedonia
- Moldova
- Mongolia
- Netherlands
- New Zealand
- Norway
- Philippines
- Poland
- Portugal
- Romania
- Singapore
- Slovakia
- Spain
- Thailand
- Ukraine
- UK

## Countries considering decision to provide forces for Iraq

**6**

**TOTAL TBD**

**39 Countries**  
 Potentially Supporting  
 Iraqi Stability and  
 Humanitarian Relief

Data as of 25 Mar

DEPARTMENT OF DEFENSE

# Governance – National Transition



2004

08 Mar

Transitional Administrative Law signed

Mid-Apr

Establishment of Election Commission (approximate date)

Mid- Apr

Annex to TAL released describing selection process and powers of Interim Government (approximate date)

30 May

Selection of Interim Government (approximate date)

30 Jun

Iraqi Interim Government takes power

Phase I  
(Interim Government)

2005

31 Jan

Elections for the National Assembly complete: NLT 31 Jan 05  
(31 Dec 04 if possible)

Early '05

Iraqi Transitional Government takes power

Phase II  
(Elected Government)

15 Aug

National Assembly completes draft of permanent constitution

15 Oct

Referendum for constitution

15 Dec

Elections for permanent government completed

31 Dec

Permanent government assumes office

## Governance (cont)

- **CPA marked one hundred days until Iraqi sovereignty on Mar 24 with the announcement of three independent agencies to protect the public interest:**
  - **Commission on Public Integrity to enforce anti-corruption laws in cooperation with the Board of Supreme Audit and the newly established Inspectors General assigned to every ministry**
  - **Iraq Public Service Broadcaster to regulate publicly owned media**
  - **Iraqi Communications and Media Commission to ensure Iraq's airwaves are administered in the public interest**
- **Activities in support of the transition to sovereignty include:**
  - **Assisted in briefings and literature distribution to Baghdad's nine District Advisory Councils on the Transitional Administrative Law (TAL)**
  - **Council members from all ethnic communities gathered in Kirkuk on March 18 to discuss the TAL**
  - **National Democratic Institute (NDI) continues providing assistance on the Iraqi Governing Council (IGC) Project with planning for the transition to the National Assembly outlined in the TAL**

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# Economy – Build Financial Management Structures

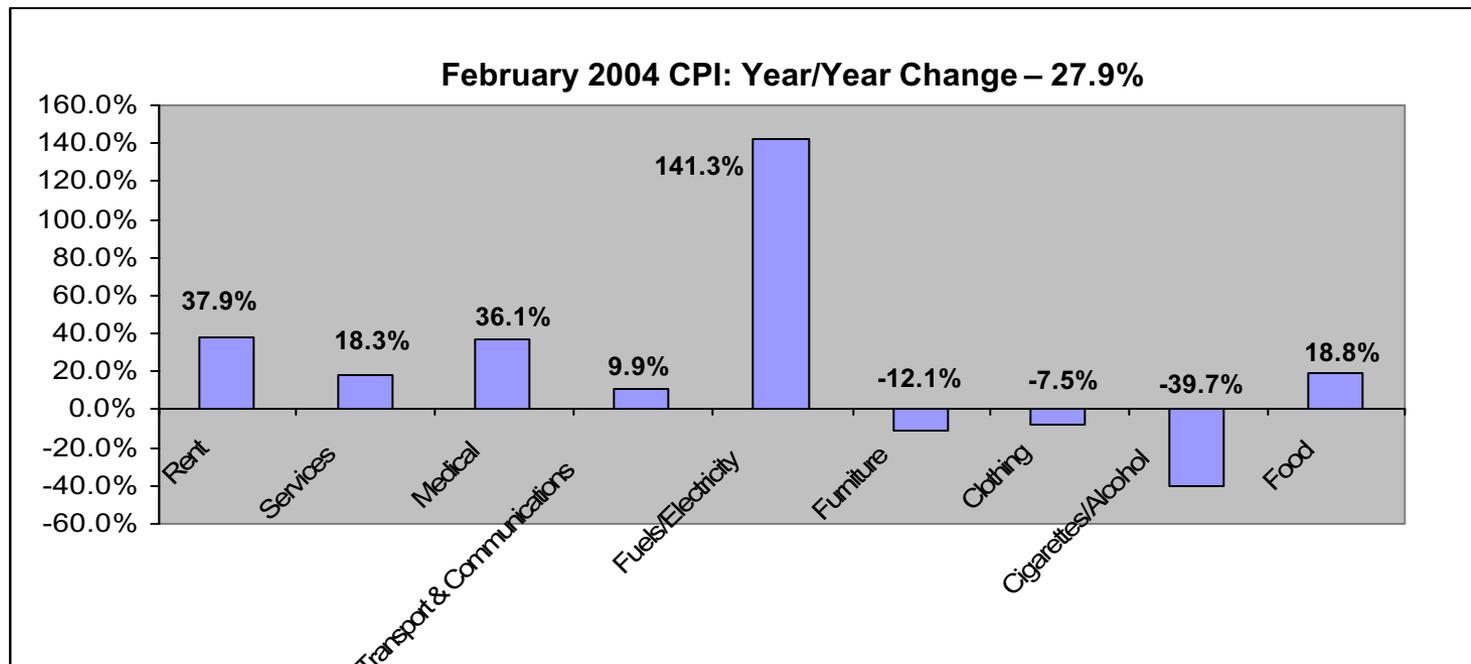
- The Central Bank of Iraq (CBI) authorized two new private banks that will open headquarters branches in Baghdad in early Apr: North Bank and Industrial Union Investment Bank
- The CBI authorized the First National Bank of Lebanon to open a representative office in Baghdad - the third office authorized to date (joining Housing Bank of Iraq and Jordan National Bank)
- US Treasury completed assessment of the CBI's bank supervision process and made recommendations to comply with international bank supervision standards
- As of 24 Mar, the Trade Bank of Iraq has issued 123 letters of credit, totaling \$516 million, covering imports from 24 countries
- New Iraqi Dinar (NID) has been stable the past month and a half. Settlement price has been around 1,425 dinars per dollar

## CPA Economic Objective: Build Financial Market Structures

- Modernize the Central Bank
- Commercial Banking System
- Re-establish Baghdad Stock Exchange
- Restructure National Debt

# Economy – Build Financial Management Structures

- The Consumer Price Index (CPI) for Iraq, compiled by the Ministry of Planning, increased by 27.9 percent over the year to Feb
  - In post-conflict situations, and compared to Iraq's recent history, this inflation rate is better than expected. The average annual percentage change in the CPI from 1991 - 2002 was 115 percent
  - CPA is working with the Ministry of Planning to improve process as data is not seasonally adjusted and weightings will need to be updated after a census is conducted



## Economics – Other Developments

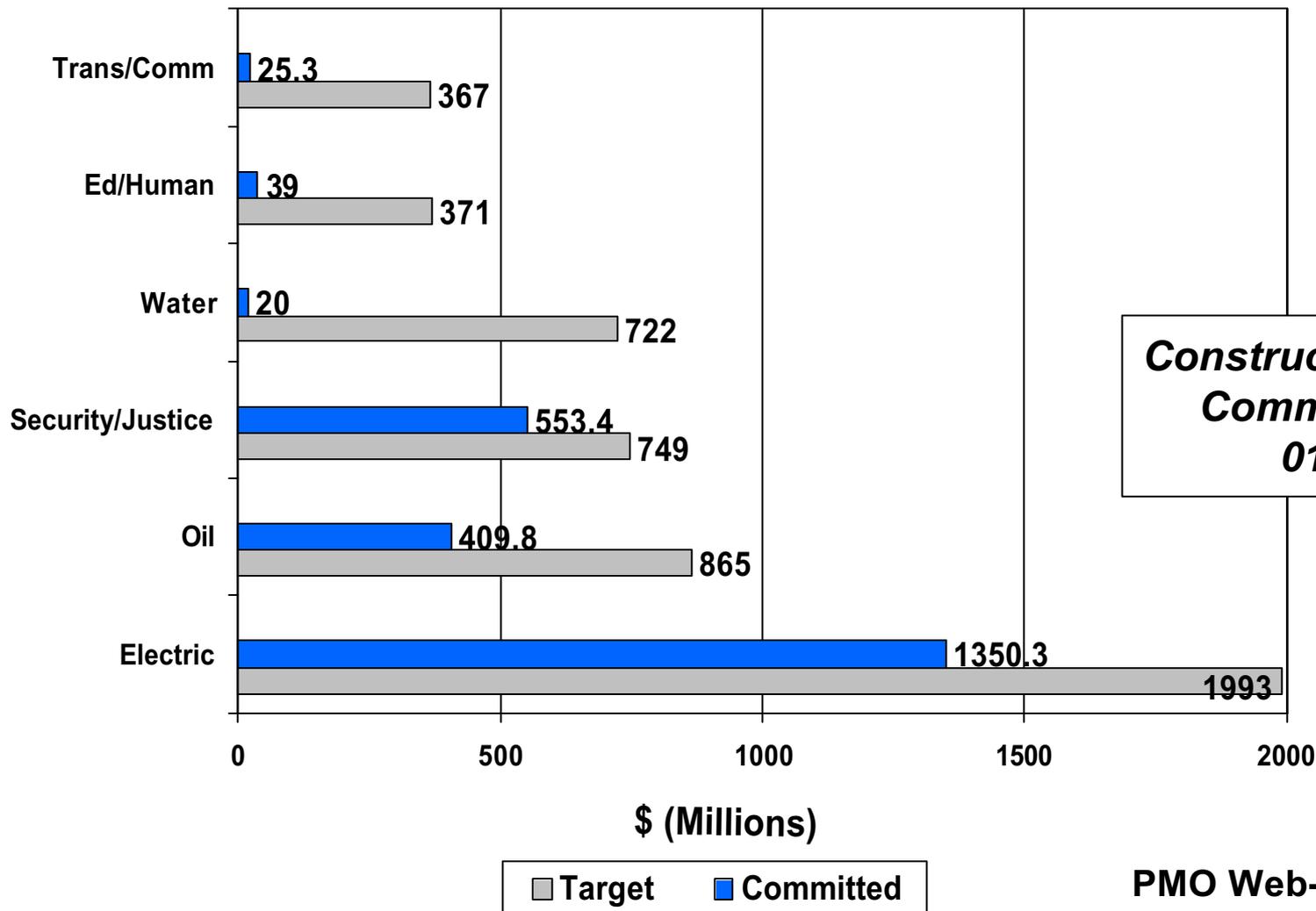
- CPA Administrator signed the 04 revised budget (\$19.9 billion) and sent the approved budget to the Minister of Finance for execution
  - An increase of \$6.5 billion (48 percent) over the initial budget
  - Oil revenues projected to provide \$14.2 billion and uncommitted 2003 Development Fund for Iraq (DFI) account will provide \$5.4 billion
- As of 25 Mar, the DFI balance was \$7.3 billion (payments out of the DFI amounted to \$7 billion)
- As of 21 Mar, estimated crude oil export revenue reached \$3.4 billion for 04
- Inauguration of the 5% Reconstruction Levy on imported commodities has been deferred two weeks
- Combined Joint Task Force 7 (CJTF-7) estimate that the CPA has created nearly 395,000 jobs for Iraqis (46 percent of the CJTF-7 target of 850,000)

**CPA Economic Objective: Pursue National Strategy for Human Resources Development**



# Program Management Office (PMO)

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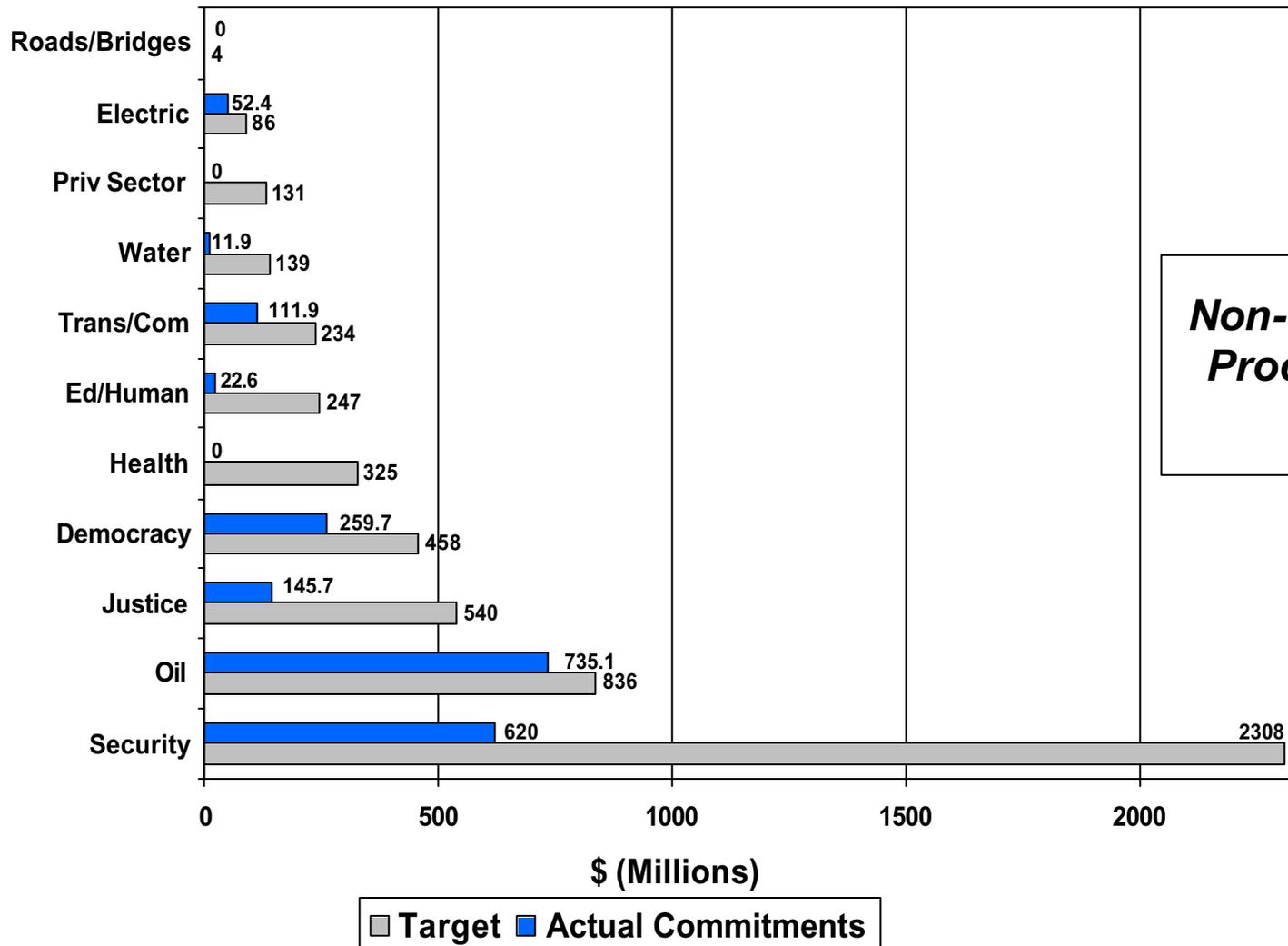
**Construction Tasks Committed by 01 Jul**

PMO Web-site Portal:  
[www.rebuilding-iraq.net](http://www.rebuilding-iraq.net)



# Program Management Office (PMO) (cont)

DEPARTMENT OF DEFENSE



# Program Management Office (PMO) (cont)

| Sector  | 2207 Report | In Millions of Dollars |           |           |
|---|-------------|------------------------|-----------|-----------|
|   |             | Apportioned            | Committed | Obligated |
| Security and Law Enforcement                                  | 3,243       | 2,483                  | 1145.4    | 388.7     |
| Electricity Sector  | 5,560       | 1,708                  | 1402.7    | 1063.3    |
| Oil Infrastructure  | 1,701       | 1,600                  | 1141.4    | 451.6     |
| Justice, Public Safety, and Civil Society<br>(less Democracy) | 1,018       | 526                    | 149.7     | 32.1      |
| Democracy   | 458         | 458                    | 259.7     | 259.7     |
| Education, Refugees, Human Rights,<br>Governance              | 280         | 203                    | 22.6      | 22        |
| Roads, Bridges, and Construction                              | 370         | 119                    | 24        | 8         |
| Health Care   | 793         | 330                    | 30.9      | 0         |
| Transportation and Telecommunications                         | 500         | 165                    | 137.2     | 14.3      |
| Water Resources and Sanitation                                | 4,332       | 496                    | 31.9      | 31.5      |
| Private Sector Development                                    | 184         | 70                     | 0         | 0         |
| <b><u>TOTAL</u></b>   | 18,439      | 8,158                  | 4345.5    | 2271.2    |
| <b>CONSTRUCTION</b>   | 12,611      | 3,950                  | 2390.5    | 1382.3    |
| <b>NON-CONSTRUCTION</b>                                       | 5,370       | 4,280                  | 1695.3    | 629.2     |
| <b>DEMOCRACY</b>  | 458         | 458                    | 259.7     | 259.7     |
| <b>Total</b>  | 18,439      | 8,158                  | 4345.5    | 2271.2    |





# Strategic Communication

- **USAID is conducting more than 1,400 democracy dialogue activities to help Iraqis prepare for the transition to a participative government**
- **The Ministry of Culture in As Sulaymaniyah will use a grant from the CPA Transition Initiatives Program to raise awareness of human rights violations committed by the Ba'athist regime**
- **The Ministry of Displacement and Migration moved to its new headquarters, which has been equipped with a satellite Internet connection and Intranet system**
  - **Will allow it to better coordinate its activities in support of internally displaced persons and refugees with international organization**



# Governance

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